

ELIM LOCAL ECONOMIC DEVELOPMENT PLAN 2012-2017



Prepared For:

The Community of Elim and
The Bering Strait Development Council

Facilitated By:

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Top 10 Overall Community Development Projects

1. New Water Source
2. Develop Rock Quarry.
3. Water & Sewer to 4 New Homes
4. Community Building (Old High School)
5. Utilize Our Timber.
6. Build Small Boat Harbor.
7. Economic Development – Mineral, Geothermal, Hydrothermal
8. Teen Center
9. NSEDC Community Energy Fund (CEF)
10. Replace Old Bridge.

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Joint Entities Resolution

Native Village of Elim

City of Elim

Elim Native Corporation

JOINT RESOLUTION # _____

A RESOLUTION OF THE NATIVE VILLAGE OF ELIM ADOPTING THE 2012-2017
LOCAL ECONOMIC DEVELOPMENT PLAN (LEDP) APPLICABLE FROM

_____ (starting date) to _____ (expiration date)

WHEREAS, the Native Village of Elim IRA Council is the federally recognized governing body of the tribal members of Elim, Alaska; and,

WHEREAS, the Elim City Council is the municipal governing body of Elim, Alaska; and,

WHEREAS, the Elim Native Corporation is the village corporation established under ANCSA; and,

WHEREAS, the purpose of the Native Village of Elim IRA Council, City Council, and Corporation Board are to serve the people, community, and businesses of the tribe by promoting economic opportunities that improve the economic, social, and environmental quality of life; and,

WHEREAS, the Native Village of Elim IRA Council, City Council, and Corporation Board are responsible for the planning and implementation of economic development activities for the tribe in Elim; and,

WHEREAS, the Native Village of Elim IRA Council, City Council, and Corporation Board are responsible for the development and implementation of a community economic development strategy to guide the economic growth of the village in order to help increase local employment opportunities, foster a more stable and diversified economy, and improve the quality of life for residents, while maintaining the cultural heritage of the community; and,

WHEREAS, the LEDP provides the factual data support necessary to qualify for assistance in funding local projects; and,

WHEREAS, the Native Village of Elim IRA Council in a Joint Meeting with the City of Elim and the Elim Native Corporation, with assistance from Kawerak Community Planning and Development Program staff, has updated its five-year LEDP that states the community's values, goals, objectives, and strategy necessary for guiding future growth and economic development of the village; and,

WHEREAS, the 2012-2017 economic development priorities (10) listed in this LEDP were developed, reviewed, and approved by the community during a joint public meeting held on June 13th, 2012; and,

WHEREAS, we ask all public, private, and non-profit entities serving our community to recognize and use this plan; and,

NOW THEREFORE BE IT RESOLVED, that the Native Village of Elim IRA Council, City Council, and Corporation Board approves and adopts the five-year Elim LEDP 2012-2017 and priorities for the tribe in Elim, applicable between July 1st, 2012 and June 30th, 2017.

NOW THEREFORE BE IT FURTHER RESOLVED, the (10) economic development priorities listed below for the Native Village of Elim as developed, prioritized, and approved on June 13th, 2012 are:

1. New Water Source
2. Develop Rock Quarry.
3. Water & Sewer to 4 New Homes
4. Community Building (Old High School)
5. Utilize Our Timber.
6. Build Small Boat Harbor.
7. Economic Development – Mineral, Geothermal, Hydrothermal
8. Teen Center
9. NSEDC Community Energy Fund (CEF)
10. Replace Old Bridge

CERTIFICATION: I certify that the foregoing resolution was adopted at a convened meeting of the Native Village of Elim IRA Council, City Council, and Corporation Board on _____ 2012 at which a quorum was present, by a vote of _____ for and _____ against, and _____ abstaining.

_____ President, Native Village of Elim	_____ Date
_____ Secretary	_____ Date
_____ Mayor, City of Elim	_____ Date
_____ Secretary	_____ Date
_____ President, Elim Native Corporation	_____ Date
_____ Secretary	_____ Date

1.0 Introduction and Purpose of Elim's 2012 – 2017 LEDP

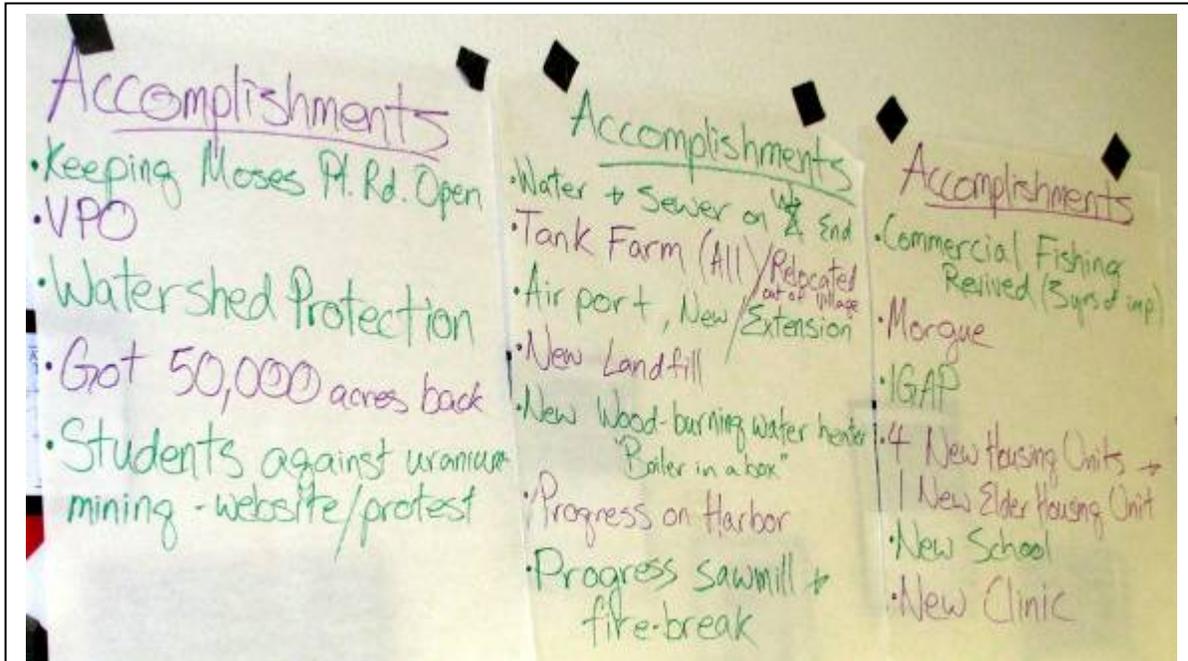
The LEDP is a critical step in the on-going development of the tribe and its efforts to improve community conditions and the well being of its members. This plan is structured to:

- Provide the community with a complete inventory of existing demographics, races, social conditions and services, economic conditions and activities, public services provided, and public and private facilities;
- Equip the community with the basic informational tools of local planning that accurately show land status and ownership as well as traditional resources and subsistence areas;
- Provide implementation strategies for development priorities; including land use, public facilities and services, capital improvements, economic development and community governance;
- Place emphasis on the crucial development issues; economic and resource development, land use planning and needs of the community with regards to infrastructure, and priority capital improvement projects;
- Involve key decision makers to assist in the identification of common goals and direction to achieve those goals.

2.0 Planning Process and Public Involvement

2.1 Planning History and Accomplishments in Elim

Kawerak's Community Planning and Development program (CPD) worked with the Community of Elim to develop its LEDP. LEDPs describe local conditions, opportunities, goals, strategies, and other aspects of community development. Elim's last LEDP was completed in 2004. The Tribal and City Councils of Elim regularly update the priorities of the Community and the Tribe. Below are some of the major accomplishments toward their goals since 2005.



Accomplishments Listed at Elim's 2012 LEDP Renewal Meeting

Alternative Energy, Efficiency, & Conservation

- New Wood-burning water heater – “Boiler in a Box”

Environment (protection & pollution)

- Students Against Uranium-Mining Website
- Tank Farms (All) relocated out of Village

Health (health care & prevention, dust control)

- New Clinic

Housing (teachers, elders, & low-cost housing)

- Four New Housing Units & One New Elder Housing Unit

Law Enforcement (VPO/VPSO & ordinances)

- VPO

Natural Resources (timber, minerals, fish & wildlife)

- Got 50,000 acres back
- Progress on Saw-mill
- Commercial Fishing Revived – It has been improving for three consecutive years.

Public Facilities & Buildings

- Morgue
- New School

Public Safety (fire, crisis, search & rescue)

- Progress on Fire-break

Sewer & Water Source

- Watershed Protection
- Water & Sewer on W. End

Transportation (roads, trails, airports, & harbors)

- Keeping Moses Point Road Open
- Airport Extension
- Progress on Harbor

Waste Management (landfill, contamination cleanup)

- New Landfill
- IGAP

2.2 Planning Committee & Staff Description

The LEDP meeting participants included members of Elim's IRA, Corporation, City Council, and public. A member of Kawerak's Community Planning & Development Department was present as a facilitator. At the conclusion of the meetings, the community had agreed on its Top 10 Priorities and discussed implementation strategies for their accomplishment in detail. The final LEDP was adopted and approved on April 5th, 2013.



Betty Segock, Wallace Amektoolik, Frederick Murray, and Ed Katongan at Elim's 2012 LEDP Renewal Meeting.

2.3 Method for Plan Development and Components

The planning organizations in Elim sought a strategic planning process based upon:

- Technology of Participation methods developed by *the Institute of Culture Affairs*
- Denali Commission, United States Department of Agriculture, Rural Development
- Alaska Humanities Forum *Community Strategic Plan Guide and Form*

These methods are proven effective in encouraging full participation from diverse groups and are best applied within community-based settings. This process was implemented among the participant's by first brainstorming ideas individually, then sharing ideas through small group discussions, and finishing with review among all participants confirming new resolves and decisions. The following foundational values or ground rules were applied during planning sessions:

- Participation: each person brings a different insight, perspective and knowledge that formulates the larger picture
- Respect: respect and honor each person's views and ideas, empower each other
- Teamwork: each person works with everyone else in their role to accomplish the goals of the community
- Creativity: giving permission for the dialogue between the rational (mind) and intuitive (heart) perspectives, keep our eyes open, new ways of thinking
- Action: moving economic development towards local responsibility and accountability

The planning process was made up of three parts. Each component helped provide a comprehensive planning approach.

- LEDP Vision, Values and Goals - Developed the direction for the community's social and economic development with an overall vision, guiding community values, and development goals.
- Implementation Strategies - Created planning steps that the community can take in the coming 5 years to begin the actions and movement toward the vision and development goals.
- Funding and Land Use - Identified potential funding and community investments to implement development goals. Identified potential sites for selection of projects requiring land.
- Recommended application of community values during implementation of development activities.

It is expected that the LEDP should include:

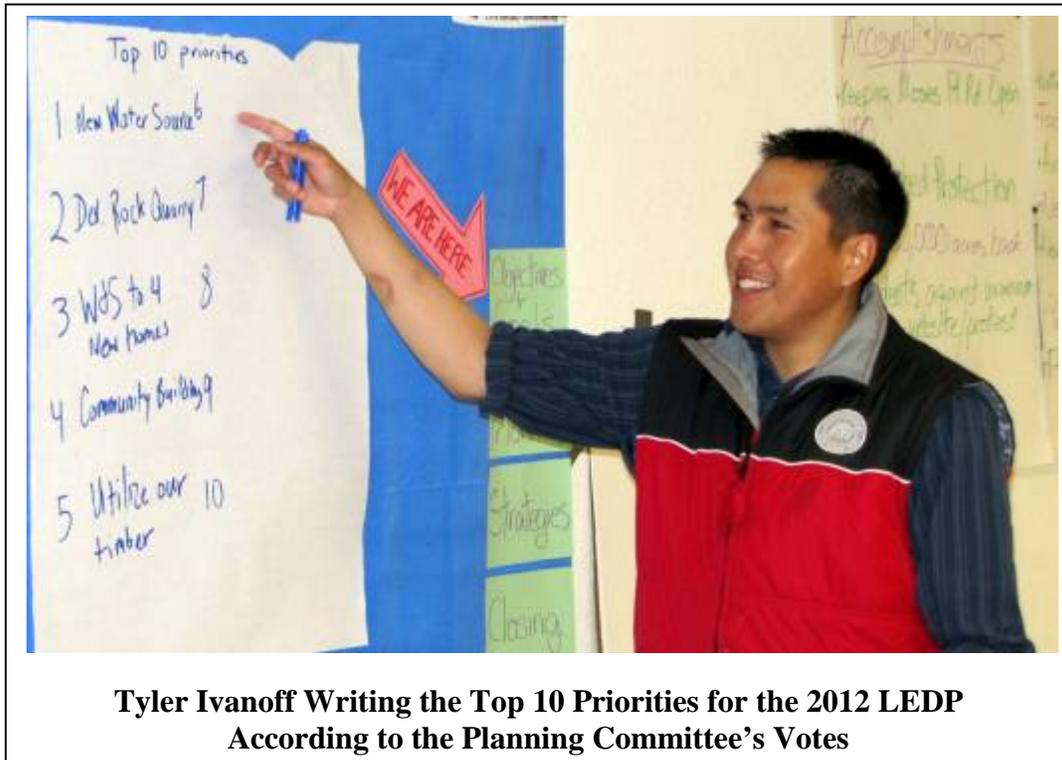
- Community profile and assessment data
- Community vision, value statement, and goals
- Updated community priorities for community and economic development
- Top priority implementation strategies for guidance in community development projects

2.4 Comprehensive Development Status

As a second-class city in the unorganized borough, the City of Elim has optional powers under the state law for planning, platting, and land use regulation within municipal boundaries. The City of Elim has assumed some of these powers. As the federally recognized governing body of the Tribal members of Elim, Alaska, the Tribal Council shares some of these responsibilities and powers.

A Community and Economic Development Strategy (CEDS), a regional economic development plan, was updated for the Bering Strait Region communities in 2009 by the Bering Straits Development Council. The next full update is scheduled for 2015. This document can be found at: <http://www.kawerak.org/service/divisions/csd/cpd/index.html>

Elim published an LEDP in February 2004. Many of the priorities turned into successful development projects that were completed. New priorities for the LEDP were updated by Elim's tri-council on January 19th, 2009.



The Approved 2012-2017 Priorities are:

1. New Water Source
2. Develop Rock Quarry.
3. Water & Sewer to 4 New Homes
4. Community Building (Old High School)
5. Utilize Our Timber.
6. Build Small Boat Harbor.
7. Economic Development – Mineral, Geothermal, Hydrothermal
8. Teen Center
9. NSEDC Community Energy Fund (CEF)
10. Replace Old Bridge.



3.0 Community Descriptions



Map of Elim and the Surrounding Area Drawn by Ralph Saccheus

3.1 Location

Elim is located on the northwest shore of Norton Bay on the Seward Peninsula, 96 miles east of Nome. It lies 460 miles northwest of Anchorage. Elim is located in the Cape Nome Recording District. The area encompasses 2.4 sq. miles of land and 0.0 sq miles of water (State).” Elim has a subarctic climate with maritime influences. Norton Sound is ice-free generally between mid-June and mid-November. Summers are cool and moist; winters are cold and dry. Summer temperatures average between 46 to 62 °F; winter temperatures average -8 to 8 °F. Annual precipitation averages 19 inches, with about 80 inches of snow. The 2010 population was 330.

3.2 History and Culture

This settlement was formerly the Malemiut Inupiat Eskimo village of Nuviakchak. The Native culture was well-developed and well-adapted to the environment. Each tribe possessed a well-defined subsistence harvest territory. The area became a federal reindeer reserve in 1911. In 1914, Rev. L.E. Ost founded a Covenant mission and school, called Elim Mission Roadhouse. The city was incorporated in 1970. When the Alaska Native Claims Settlement Act (ANCSA) was passed in 1971, Elim decided not to participate and instead opted for title to the 298,000 acres of land in the former Elim Reserve. The Iditarod Sled Dog Race passes through Elim each year. It is an Inupiat Eskimo village with a fishing and subsistence lifestyle. The sale and importation of alcohol is banned in the village.

3.3 Government, Corporations, and Service Providers

3.3.1 Elim Tribal Council

Native Village of Elim
P.O. Box 39070-0070
Robert Keith, President
Phone: 907-890-3737
Fax: 907-890-3738

(Tribal Council: BIA-Recognized IRA Council. Did not participate in ANCSA; full title to former reservation lands.)

The Elim IRA is a non-profit organization. It owns the Elim Native Store (an ANICA member), sets policies for its operation, and pays its overhead costs. It also owns the IRA/Post Office Building, Clinic, and Boys & Girls Club which is currently shut down.

The IRA improves the Elim Native Store so it can provide the Community with the best service possible.

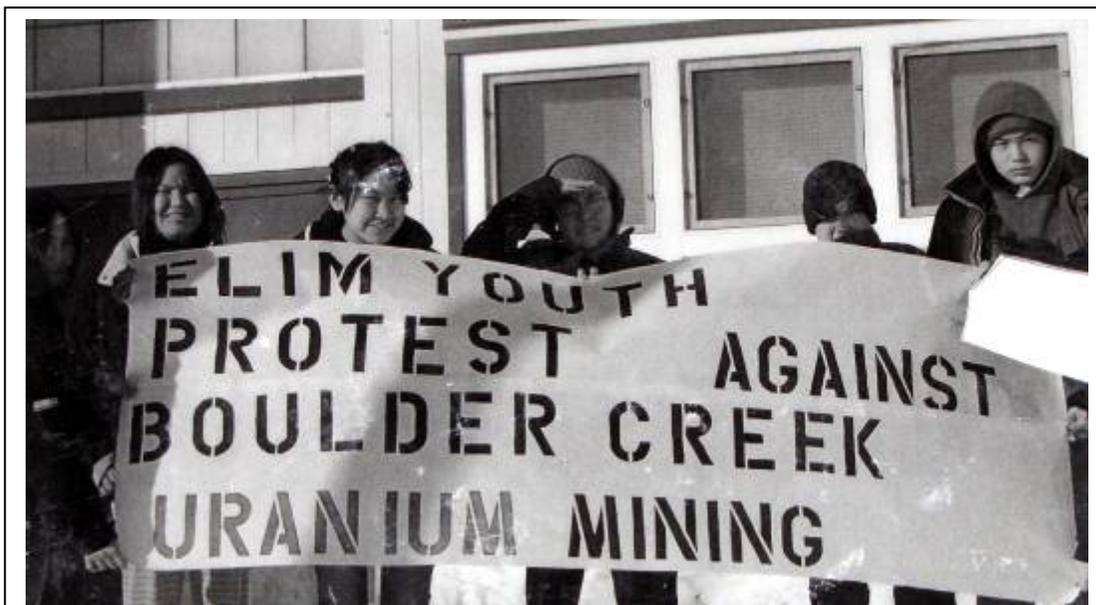
- It used to get many more Non-sufficient Funds (NSF) checks until an electronic check deposit system was installed in 2011.
- The store is shifting from hand-written systems to computerized systems and will up-to-date by 2017.

- Freezer space is being expanded so more frozen items can be stored.
- A walk-in freezer may soon save space by replacing the existing freezer-chests.
- The old store-building may be adapted to hold hardware so more space is available for groceries.



The Elim Native Store

The IRA is actively opposing Uranium Mining in the area. Uranium can negatively affect caribou, salmon, flora, water, seals, belugas, etc. Uranium runoff can also go into the bay in Elim where people swim and play. A hydrologist technician will install equipment to measure uranium pollution at the head of Tubuktilik River where mining is proposed and exploration is occurring. Water specialist, Harold Shepherd, helps Elim and neighboring communities, White Mountain, Koyuk, and Golovin oppose uranium mining.

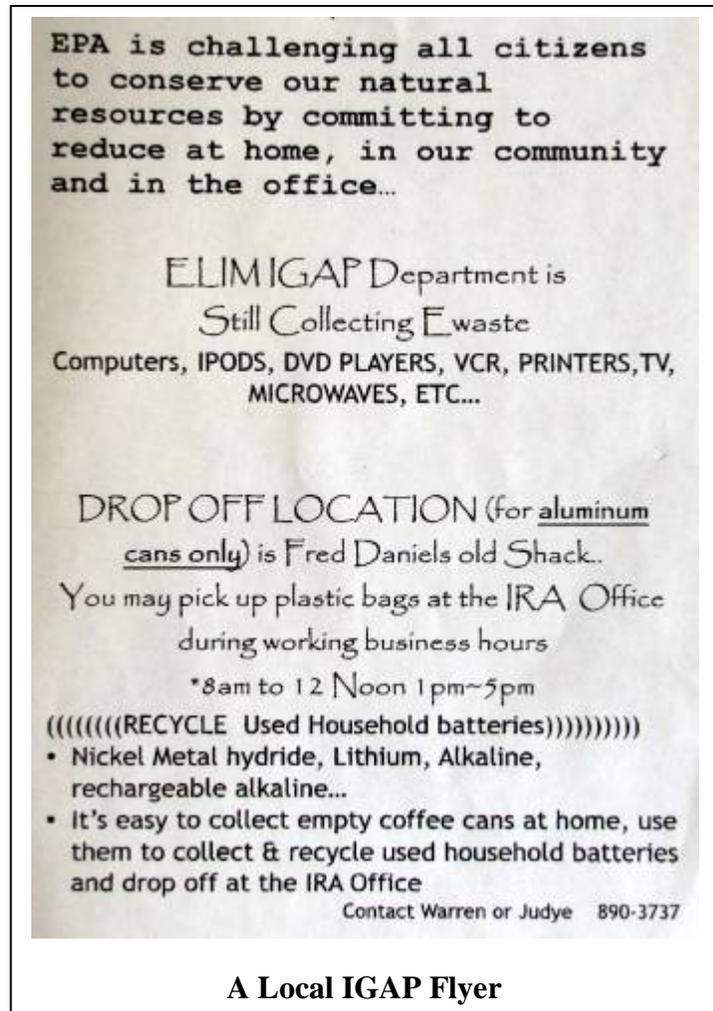


A Recent Photo of Elim Youth. Elim Students Have Created a Website Protesting Uranium Mining Near Elim: www.elimuranium.wordpress.com

Elim's IGAP Coordinator, Judith Daniels, arranges recycling, backhaul, and removal of electronic e-waste, Freon, and other hazards & waste in the community. IGAP Project Assistant, Warren Daniels, travels to other villages in the region to teach the skills he has learned.

The IRA funds roadwork in Elim and the City has the equipment for the jobs. The IRA is actively involved in watching out for the overall well-being of the community.

The Council works closely with Kawerak, Inc., the regional non-profit Native organization.



EPA is challenging all citizens to conserve our natural resources by committing to reduce at home, in our community and in the office...

ELIM IGAP Department is Still Collecting E-waste
Computers, IPODS, DVD PLAYERS, VCR, PRINTERS, TV, MICROWAVES, ETC...

DROP OFF LOCATION (for aluminum cans only) is Fred Daniels old Shack.
You may pick up plastic bags at the IRA Office during working business hours
*8am to 12 Noon 1pm~5pm
((((((((RECYCLE Used Household batteries))))))))))
• Nickel Metal hydride, Lithium, Alkaline, rechargeable alkaline...
• It's easy to collect empty coffee cans at home, use them to collect & recycle used household batteries and drop off at the IRA Office
Contact Warren or Judy 890-3737

A Local IGAP Flyer

The terms of the council seats shall be as follows:

- Seats A and B: 3 year terms
- Seats C and D: 2 year terms
- Seats E, F, and G: 1 year terms

Native Village of Elim IRA Council-2012

President	Robert Keith
Vice President	Frederick Murray
Secretary/Treasurer	Wallace Amaktoolik
Member	Sheldon Nagaruk
Member	Morris Nakarak
Member	Michael Murray
Member	Charles Saccheus Sr.

The Council reorganizes itself by nominating and voting at an annual meeting around the beginning of each year when everyone is available.

Other Native Village of Elim Staff - 2012

Janelle Murray, Tribal Coordinator

Joseph Murray, Tribal Family Coordinator

Judith Daniels, IGAP Project Coordinator

Warren Daniels, IGAP Project Assistant

Fred Daniels, Grant Writer

IRA Priorities

Infrastructure:

- Water Resource
- Teen Center
- Washeteria
- Cell Phone Repeater
- Elder Housing
- Boat Harbor
- Barge Landing
- VPSO Housing
- Tribal Hall
- IGAP Storage
- VHF Repeater

Economic:

- Housing
- IRA Housing Authority
- Sawmill
- Geothermal
- Firebreak
- Hot-spring Trail
- Processing Plant
- Cultural Preservation
- Aquaculture

Social/Political

- Elders Meal
- Reduce Chum by-catch
- No Trawling
- Elder Rides
- SAR

3.3.2 City of Elim

The City of Elim was incorporated as a second-class city within the unorganized borough in 1970. It owns and operates the City Office building, old high school, Library, Fire Hall, City Shop, Water Plant, a rental house, and an equipment rental business.

City Priorities

- Subsistence
- Boat Harbor
- Community Center
- Mail Trail Upgrade
- Washeteria
- Wood Saw Mill
- Electrical Work
- VPSO Housing
- Wood Burning
Furnace
- Trash pick-up
- New Homes
- Public Building
- Grant Writer Training
or Consultation
- Wellness Activities
for Youth
- New Teen Center
- New Garage
- Renovate Shelter
Cabin

General Municipal Information:

Year of Incorporation:	1970
Manager or "Strong Mayor" Form of Government:	Mayor
Regular Election Held:	1st Tuesday in October
Assembly/Council Meets:	First Monday of the month
Sales Tax:	3%
Property Tax:	None
Special Taxes:	None

Municipal Contact Information:

Address:	City of Elim P.O. Box 39009 Elim, AK 99739
Phone and fax:	907-890-3441 ph 907-890-3811 fax
E-mail:	cityofelim@yahoo.com

Elim Planning Organizations

Native Village of Elim
City of Elim
Elim Native Corporation

Elected/Appointed Officials:

Mayor (term as mayor ends):	The Honorable Edwin Kotongan (acting) (2012)
City Council (term ends):	Edwin Kotongan, Mayor (2012) Martin Paul, Sr. (2014) Tyler Ivanoff (2013) Ruth Moses (2013) Stanton Nakarak (2012) Betty Segock (2014) Emily Murray (2013)
Advisory School Board (BSSD):	Albert Washington, President Aurora Johnson Melvin Otton Jeanette Iya Joe Murray Zoe Ivanoff Jane Kava Aaron Iworrigan Cliff Wegiovanna Jenny Lee Luther Komongseak

Municipal Employees:

Position:	Employee Name:
Bookkeeper	Esther Aukongak
City Clerk	Crystal Ivanoff
City/Borough Police	Laverne Ashenfelter
Public Works	Roy Daniels
Fire Chief	Martin Paul, Sr.

State of Alaska Services & Facilities:

Alaska State Troopers
P.O. Box 1050, Nome, AK 99762
1-800-443-2835 or 907-624-3073
<http://www.dps.state.ak.us/ast/>

Alaska State Department of Fish and Game 907-624-3921
Alaska State Department of Transportation and Public Facilities
907-642-3261, <http://www.dot.state.ak.us/>

US Government

Post Office 907-624-3111
BLM 907-624-3396
National Weather Service 907-624-3561
Federal Aviation Administration 907-624-3121
Search and Rescue-U.S. Coast Guard
1-800-478-5555
<http://www.uscg.mil/D17/>

3.3.3 Elim Native Corporation

The Elim Native Corporation owns the Corporation Office building, a duplex rental, and a local store called Johnny's Corner. Corporation businesses include property rentals, a lease to Mukluk Telephone for having a tower on their land, and leases to BSSD.



Elim Native Corporation Building

Elim Native Corporation Board* – 2012

President: Morris Nakaruk

Vice President: Oscar Takak

Treasurer/Secretary: Darla Jemewouk

Members: Edwin Katongan, Tyler Ivanoff, Christopher Kalerak, Robert C. Saccheus

Accountant/Book-keeper: Valerie David

*Corporation Shareholders vote annually on who will be on Board. Board-members vote on who will have each position on the Board.

3.3.4 Regional Corporations

Elim is served by several regional corporations, which are located in Nome or Anchorage:

- Regional non-profit: Kawerak, Inc.
- Regional for-profit: Bering Straits Native Corporation
- Regional CDQ organization: Norton Sound Economic Development Corporation
- Regional Health Corporation: Norton Sound Health Corporation
- Housing Authority: Bering Straits Regional Housing Authority
- Energy cooperative: Alaska Village Energy Cooperative (AVEC)

Local and Regional Government Contacts

<p>Native Village of Elim P.O. Box 70 Elim, AK 99739-0070 Phone: 907-890-3737 Fax: 907-890-3738</p>	<p>Kawerak, Incorporated P.O. Box 948, Nome, AK 99762 907-443-5231, Fax: 907-443-4452 E-Mail: webmaster@kawerak.org http://www.kawerak.org Tribal Coordinator 907-890-3737 Head Start 907-890-3741</p>
<p>City of Elim P.O. Box 39009 Elim, AK 99739 907-890-3441, Fax: 907-890-3811 E-mail: cityofelim@yahoo.com Police (VPSO) 907-890-3611</p>	<p>Norton Sound Health Corporation P.O. Box 966, Nome, AK 99762 907-443-3311, Fax: 907-443-3139 http://nortonsoundhealth.org/ Elim Health Clinic Elim, AK 99739 Phone: 907-890-3311 Fax: 907-890-2280 Village Based Counseling: 907-890-2457</p>
<p>Elim Native Corporation P.O. Box 39010, Elim, AK 99739 Email: elimnativecorp@gci.net Office 907-890-3741 Fax: 907-890-3091</p>	<p>Bering Straits Native Corp. and Bering Strait Development Corp. P.O. Box 1008, Nome, AK 99762 907-443-5252, 1-800-478-5079 Fax: 907-443-2985 http://www.beringstraits.com/</p>
<p>Alaska Village Electric Cooperative 4831 Eagle St., Anchorage, Alaska, 99503 (907) 561-1818</p>	<p>Bering Straits Regional Housing Auth. P.O. Box 995 Nome, AK 99762 907-443-5256, Fax: 907-443-8652</p>
<p>Bering Straits School District P.O. Box 225, Unalakleet, AK 99684 907-624-3611 http://www.bssd.org Aniguiin School Phone: 907-890-3041 Fax: 907-890-3031 P.O. Box 29, Elim, AK 99739-0029</p>	<p>Norton Sound Economic Dev. Corp. 420 L Street, Suite 310 Anchorage, AK 99501 1-800-650-2248 or 907-274-2248 Fax: 907-274-2249 http://www.nsedc.com</p>

3.3.5 Other Product or Service Providers

GCI, Cable P.O. Box 274, Nome, AK 99762 1-800-800-4800 residential 1-800-800-7754 business http://www.gci.net	TelAlaska, P.O. Box 293, Nome, 907-443-0078 or 907-563-2003, 1-800-478- 7055 or 1-888-797-5200 long distance
AT&T Alascom 505 East Bluff Drive Anchorage, AK 99501-1100 1-800-252-7266 http://www.attalacom.com/	US Post Office Elim, AK 99739 907-890-3431
Starband 1-800-4STARBAND Stargate Alaska – Kenneth Hughes Box 586m Teller, AK 99778 907-642-3682, or 443-5130 nanuaq@StarBand.net	Dish Network http://www.dishnetwork.com/ 1-888-284-7116 current customers 1-888-825-2557 new customers
Alaska Regional Utilities Cooperative (ARUC) 1901 Bragaw St Ste 200 Anchorage, AK 99508 1-800-560-8637 jpnichols@anthc.org	Arctic Transportation Services P.O. Box 790, Nome, AK 99762 907-443-5482 http://ats.texrus.com/index.jsp
Bering Air P.O. Box 1650, Nome, AK 99762 1-800-478-5422 http://www.beringair.com/	West Coast Aviation Services, Inc. P.O. Box 248, Unalakleet, AK 99684 907-624-3048
Everts Air Cargo 6111 Lockheed Ave Anchorage, AK 99709 (907) 243-0009 (866) 242-0009 http://www.evertsairst.com/index.php	Northern Air Cargo 3900 Old International Airport Road Anchorage, AK 99502 (800) 727-2141 (Anchorage Office) Nome: Ryan Air (907) 443-5035 (907) 443-3157 (fax)
Alaska Airlines P.O. Box 68900 Seattle, WA 98168 (800) 252-7522 http://www.alaskaair.com/	Crowley Marine Services, Inc. P.O. Box 700, Nome, AK 99762 907-443-2484 http://www.crowley.com/fuel-sales-distribution/Nome.asp
Ryan Air PO Box 127 Unalakleet, AK 99684 (907) 624-3200 (907) 624-3326 (fax)	Era Alaska 1-800-478-5125 (Nome) Anchorage Administrative Offices 4700 Old International Airport Rd. Anchorage, AK 99502 907-266-4422 Fax: 907-266-8348

<p>University of Alaska Fairbanks – Northwest Campus, Pouch 400, Nome, AK 99762 907-443-8400 http://www.nwc.uaf.edu/</p>	<p>Army National Guard Armory Phone: (907)-890-3891</p>
<p>Northland Services Marine Transportation 21 West 2nd St., Nome, AK 99762 907-443-5738 Corporate Office 4025 Delridge Way SW Suite 100 Seattle, WA 98106 1-800-426-3113 Postal Address: PO Box 24527 Seattle, WA 98124 Remit to Address; PO Box 749661 Los Angeles, CA 90074-9661 http://northlandservicesinc.com/Default.aspx</p>	<p>Seattle Action Services Corporate Office Seattle Action Services LLC 271 Shine Road Port Ludlow, WA 96365 Office # - 1(360) 437 - 2827 Toll Free - 888 - TUG-TO-AK (888-884-8625)</p>
<p>Alaska Logistics PO Box 3512, Seattle, WA 98124 1-866-585-3281</p>	<p>Alaska Commercial Company Phone: (907)-443-2243</p>
<p>KICY AM-850 and 100.3 FM 408 West D Street P.O. Box 820 Nome, AK 99762 Phone Toll-Free: 1-800-478-5429 Phone: 907-443-2213 Fax: 907-443-2344 http://www.kicy.org/</p>	<p>KNOM Radio Mission AM-780 and 96.1 FM PO Box 988 Nome, AK 99762 (907) 443-5221 (800) 478-5666 http://www.knom.org/index.html</p>
	<p>KNSA Radio AM-930 P.O. Box , Unalakleet, AK 99684 907-624-3101</p>

3.4 Community Infrastructure

3.4.1 Housing

Elim's housing is currently inadequate for its needs. The Alaska Housing Assessment defines overcrowding as less than 300 square feet per person in a home. Multi-generational extended families living in homes make overcrowding common in Elim.

The following housing data, unless otherwise noted, is from the 2010 U.S. Census, and based on a total population of 330.

Housing Characteristics:

Total Housing Units:	105
Occupied Housing (Households):	89
Vacant Housing:	16
Vacant Due to Seasonal Use:	0
Owner-Occupied Housing:	47
Renter-Occupied Housing:	42
Total Households:	89
Avg. Household Size:	3.71
Family Households:	67
Average Family Household Size:	4.3
Non-Family Households:	22
Pop. Living in Households:	330

3.4.2 Schools

The Bering Strait School District operates schools in 15 villages in the Bering Strait region. The regional student population is 99% Alaska Native, and the student/teacher ratio is 10.3 (FY 2011). In 2009 the expense per ADM was \$25,869. In 2011, there were 90 students enrolled in P–12 schools in Elim.



Elim Aniguiin School

Aniguiin School
PO Box 29
Elim, Alaska 99739
907-890-3021
Fax 907-890-3031

Aniguiin School is one of fifteen facilities that belong to the Bering Straits School District. Currently there are about 100 students enrolled at the school which supports K through 12 grade students. The school is served by 23 staff members. There is a half-size gymnasium for physical education, athletic events, and community activities. Other facilities for the children of Elim are the library and playground. A new Head Start building funded and staffed by Kawerak is open and operational. The University of Alaska Fairbanks provides courses and degree programs through Distance Learning by internet and telephone.



Elim's Head Start School

School District

District Name:	Bering Straits Schools
Operated By:	REAA
Total Number of Schools (FY 2011):	15
Total Number of Teachers (FY 2011):	179
Total Number of Students (FY 2011):	1,868
Student/Teacher Ratio (FY 2011):	10.3
Dropout Rate (7-12 Grade) (FY 2010):	6.50%
Percent Native Students (FY 2011):	99.00%
Geographic Cost Differential (FY 2010):	1.821
Expenditures Per ADM (FY 2010):	\$25,869

3.4.3 Water and Sewer

Water is derived from a well and is treated. Water and sewer systems built by PHS in 1974, along with housing provided by BIA and HUD, have provided residents with piped water and sewer, indoor water heaters and plumbing, and in-home washers and dryers. The water system is thirty years old and in great need of repair and replacement.



Elim's Water & Sewer Plant and Water Storage Tank

The City of Elim found one new water source, but water shortages still occur on occasion. They also need a new water source to prepare for future development and a source in an area far from possible contamination. There is a great need to replace cracked PVC pipes. Waste flows to a sewage treatment plant with ocean outfall. Roy Daniels is the water & sewer plant operator.

The existing water well needs to be moved north. Septic from the homes east of the well can overflow. It has the potential to contaminate the water-source.



Elim's Well-House

Water Distribution, Source & Treatment Systems:

Water System Operator:	City
Washeteria Operator:	Not available
Piped Water System:	Yes
Central Watering Point (Haul):	No
Multiple Watering Points:	No
Water Truck (Delivery):	No
Individual Wells:	No
Community Well Source:	Yes
Surface Water Source:	Yes
DEC Water Permit Number:	340345
Water Is Filtered:	No
Water Is Chlorinated:	Yes

Sewage Collection Systems:

Sewer System Operator:	City
Piped Sewer System:	Yes
Honey-bucket Haul:	No
Honey-bucket Pits:	No
Individual Septic Tanks:	No
Community Septic Tank:	Yes
Sewage Pumper:	No
Sewage Lagoon:	No
Sewage Lift Station:	Yes
Outhouses:	No

3.4.4 Landfill

The landfill is permitted. It was built in the 1970s and designed to be able to expand so it is not running out of space. Every spring and fall, the City does maintenance by digging pits and cleaning up if necessary.

Elim’s IGAP Coordinator, Judith Daniels, arranges recycling, backhaul, and removal of electronic e-waste, Freon, and other hazards & waste in the community. IGAP Project Assistant, Warren Daniels, travels to other villages in the region to teach the skills he has learned.

Refuse/Landfill System

Refuse Collector:	Individuals
Landfill Operator:	City
DEC Landfill Permit:	Yes
Type of Landfill:	Class 3 0032-BA002 Expired

3.4.5 Electricity

The Alaska Village Electric Cooperative, Inc. (AVEC) is the primary source of electricity in Elim. The power plant is located west of town with the tank farm. Stanton Nakaruk is the plant operator. Establishing alternative energy generation is a major goal for Elim. It is in the process of setting up feasibility studies for geothermal, wind, and solar power generation.



Elim's Power Plant

Electric Utility Name:	AVEC
Utility Operator:	REA Co-op
Power Source:	Diesel
FY 2010 Rate:	54.3 (Only data for PCE Communities is available on this system.)
Power Cost Equalization (PCE) Subsidy:	Yes
FY 2010 Total kWh Generated:	1,145,419 kWh
FY 2010 Power Cost Equalization (PCE) Rate:	32.69 cents/kWh (For consumption up to 500 kWh monthly)
FY 2010 Average Effective Residential Rate:	21.60 cents/kWh

The most current PCE report can be found at www.akenergyauthority.org

3.4.6 Fuel

Individual homes, the school, and businesses rely on oil burning stoves and wood for heat. Fuel oil cost \$5.59 per gallon in Elim in 2011. Gas cost \$5.52 per gallon. These prices are holding in 2012. The average fuel cost for the Native Villages of the Bering Strait Region was \$6.08 in 2011.



Elim stores its bulk fuel outside of town.

Fuel Tanks Currently in Use

OWNER	#Tanks/CPCTY (gals)
Bering Straits Schools	57,410
AVEC	70,850
Elim Native Store	68,130
City	142,430
Army National Guard	4500
AK DOT/Airport	3,000

3.4.7 Existing Transportation Systems

Elim is not accessible by any road system and is isolated from any community hubs. Aircraft is the only mode of transportation to Elim that can be used throughout the year. Boats provide access in the summer and winter travel is possible with snow-machines. The community has a system of roads within its own town-site, most of which were constructed by the City of Elim, the Alaska Department of Transportation and Public Facilities (ADOT&PF), and the Alaska Native Tribal Health Consortium. The village is surrounded by a network of unimproved subsistence and economic routes that lead to cabins, hot springs, seasonal camps, and subsistence areas.



Elim's Airport

The average width of the road system in town is between 10 and 14 feet wide, allowing for one direction of travel at all times. The surface width for the road to Moses Point varies between 14 and 20 feet. The roads have steep side slopes and are too narrow to meet local traffic needs. The existing unimproved subsistence routes vary in width, but have an average travel way width of 10 feet.

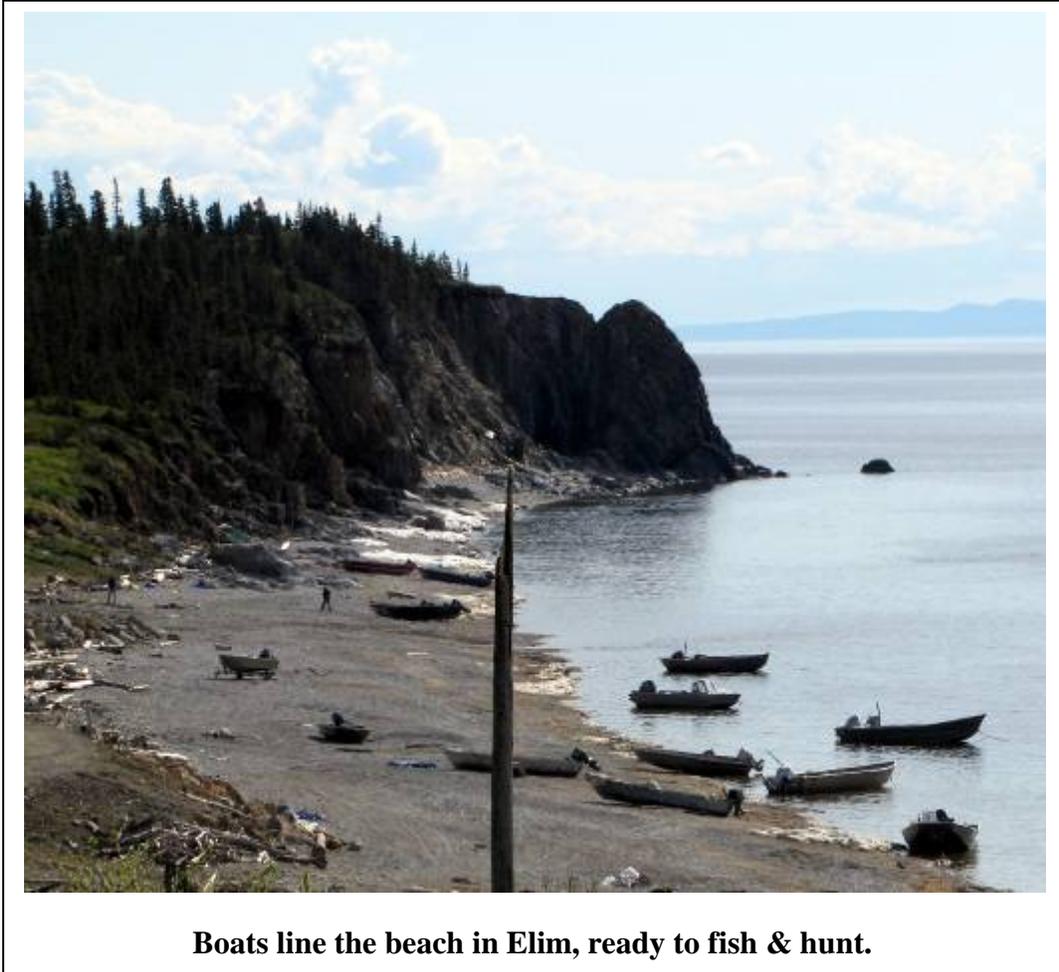
There is one bridge that needs repair or replacement, the City Bridge on Beachfront Road. The community has discussed the need for a bridge at Moses Point and Corral Creek.

Traffic circulation in the community involves trips to the airport, store, post office, school, boat landing, landfill, cemetery, and the honey-bucket lagoon. Trip generators outside of the city limits include trips to Moses Point. If constructed, roadways to neighboring villages such as Golovin and Koyuk would also produce out of town traffic.

The City of Elim assumed responsibility for road maintenance within its municipal boundaries. The ADOT&PF maintains the roadways that lead to the airport. The Elim Tribal Council, as a public authority, will maintain any proposed roads that are constructed under the IRR program.

Elim is best reached by air and sea. Aircrafts and boats are transportation vessels that are common in this region. Elim offers a 3,401' long by 60' wide gravel runway. Elim Native Corporation also owns a private 3,000' by 60' airstrip at

Moses Point. There is no dock in the village, so supplies must be lightered to shore by a company operating from Nome. Plans are underway to develop a harbor and dock; an access road is under construction. A cargo ship brings freight annually to Nome.



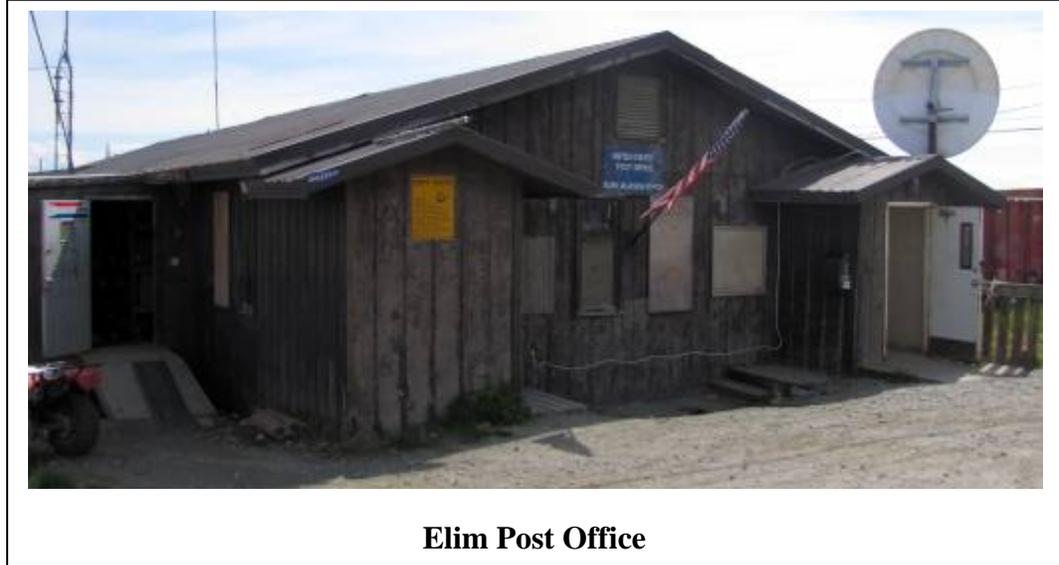
Winter transportation in the Bering Straits Region primarily consists of snow-machine travel over packed snow. This supports the mobility of village residents by providing the following: access to hunting and subsistence areas; a major transportation link between villages that enables people to visit relatives, friends, attend social gatherings, and transport goods; and access to Nome, the commercial and economic hub of the region. However, these routes often traverse through treacherous landscapes that offer little or no points of reference during bad weather.

Prioritized List of Long-Term Transportation Roads Projects

1. Upgrading the community streets within the City of Elim listed as updated inventory with the appropriate surface material and dust control additive (a total estimate of \$5 million).
2. Construct community streets within the City of Elim listed as updated inventory with the appropriate surface material and dust control additive (a total estimate of \$6 million).
3. Constructing proposed subsistence and economic routes listed as updated inventory (a total estimate of \$846 million).
4. Construct road to Quak for access to the proposed deep-water port (an estimated \$86 million project).
5. Construct a natural deep-water port (an estimated \$7 million project).
6. Construction of a boat harbor closer than Moses Point (an estimated \$5 million project).
7. Improve Firebreak Road to utilize firewood-gathering areas (an estimated \$24 million project).
8. Erosion control along Moses Point Road (an estimated \$10 million project).
9. Provide erosion protection for Beachfront Road (an estimated \$6 million project).
10. Provide route staking and navigational upgrades to inventory routes to improve safety during winter travel, prevent disorientation, and aid in rescue operations (an estimated \$100,000.00 per mile of road to be staked).

3.4.8 Communications

Mukluk Telephone Company/Tel Alaska provides phone service within the state, while multiple entities provide long-distance service. 70-80% of residents have cell phones. About 40% have home internet access. VHF radio is used to communicate and make public announcements.



Elim Post Office

- 907-890-4279
- Post Master: Gary Nakaruk
- Hours: 8 am to 12 noon, M-F
- Leased out of IRA Building

Communications Providers:

In-State Phone: Mukluk Telephone Co./TelAlaska

Long-Distance: AT&T Alascom; GCI; Mukluk Telephone

Internet Service Provider: GCI (www.gci.net); Arctic.Net/TelAlaska Inc. (www.arctic.net)

TV Stations: ARCS

Radio Stations: KICY-AM; KNOM-AM

Cable Provider: Elim Native Corporation

Teleconference: Alaska Teleconferencing Network

Postal Mail: United State Post Office, FedEx, UPS

Deliveries: Ryan Air hand-delivers packages.

3.4.9 Health Care

Elim is classified as an isolated village. It is found in EMS Region 5A in the Norton Sound Region. The community clinic and health aid provide health care in the village. Emergency services have coastal and air access.



Yukuniaraq Yunqcarvik Clinic in Elim

Elim's Clinic has five Health Aides. A Behavioral Health Services clinician visits from Nome every month for a few days. Medical specialists visit Elim regularly and stay in the Clinic bunk-house. A P.A. from White Mountain visits Elim one or two days every month. A dentist spends about four weeks in Elim every year. An optometrist visits for a few days each year. So does a physical therapist. An audiologist visits for a few days each quarter.

An average of 10 patients leave Elim for medical purposes every month. Elim's Once or twice a year, regional medevac surge capacity is overwhelmed as multiple villages experience emergencies serious enough to require evacuation. Such incidents leave at least one patient waiting for available transport to Nome.

Clinic/Hospital in Community:	Yukuniaraq Yunqcarvik Clinic (Elim)
Clinic/Hospital Phone Number:	907-890-3311
Operator:	Norton Sound Health Corporation (NSHC) - (907-443-3311) www.nortonsoundhealth.org
Owner:	City
Facility Status:	Community Health Aid Program CHAP site
Alternate Health Care:	--
Health Comments:	Emergency Services have coastal and air access. Emergency service is provided by a health aide.

3.4.10 Municipal Buildings and Municipal Heavy Equipment

The City of Elim owns and operates the City Office building, old high school, Library, Fire Hall, City Shop, Water Plant, and a rental house.



Elim's City Office. Behind it is the old High School Bldng. To the right is the Library.

Equipment:

- D8K
- D8
- Dump Truck
- 644C
- 950F
- 140G
- 450JD
- 410E
- Fuel Truck
- Flat Bed
- Davis Trailer
- Excavator
- Loader
- Tractor
- Case Loader



Elim's City Shop and Heavy Equipment Yard

Top City Equipment Priorities

- Get a new D8K to help start stock-piling gravel.
- Repair existing D8K.
- Get a new shop/equipment storage building
 - In process of pricing
 - Mayor approaches State through State Capital Projects.
 - Rep. Neal Foster helps City learn new computerized app. Systems.

3.4.11 Tribal Buildings

The IRA owns the Elim Native Store (an ANICA member), sets policies for its operation, and pays its overhead costs. It also owns the IRA/Post Office Building, Clinic, and Boys & Girls Club which is currently shut down.



Native Village of Elim IRA Office Building

3.4.12 Public Safety

- The Elim Volunteer Fire Department is becoming active and has a storage/office building adjacent to the City's heavy equipment storage yard.
- The Community acquired a Village Police Officer (VPO) in 2011.
- Elim had a Village Public Safety Officer (VPSO) for a short time recently, but does not any more.
-



Elim's Firehall

3.4.13 Libraries and Museums, Cultural Buildings, and Social Events and Programs



Elim's Public Library

Ernest Nylin Memorial Library

101 Hillside Street
Elim, Alaska 99739
907-890-3501

Social Events

- Beach picnics sponsored by Elim IRA
- 4th of July picnic at Moses Point sponsored by City & IRA
 - Whaling feasts
 - Easter Egg Hunt sponsored by the City
- Christmas & Thanksgiving feasts at the School sponsored alternately by the City & IRA



**A Community Picnic in Elim
Celebrating a Beach Cleanup that Everybody Helped With**

3.4.14 Cemeteries and Graves

Elim's cemetery is located at the south end of the School. It is maintained by the City and IRA. They plan to build a fence around it to help keep the grave-sites from being disturbed.



Elim's Cemetery

3.4.15 Public Buildings, Lands, Churches, Parks, Camps, and Recreational Areas

All the land and water in and around Elim is important to the community for recreation, hunting, and harvesting. Trails lead from town to camps and hot-springs.



**Don Cross is the Pastor of
Elim's Evangelical Covenant Church.**

Special Places

- Caches (Camp Site) and Picnic Area)
- Tubuktulik River
- Moses Point River
- Moses Point
- Nuniathuq (Between Moses & Caches)
- Nugwaaq (Point of Caches Spit Camp
- Norton Bay
- Death Valley
- McCarthy's Marsh



This Trail Leads to Camps & Hotsprings.

4.0 Population and Growth Trends

4.1 Elim Census Data

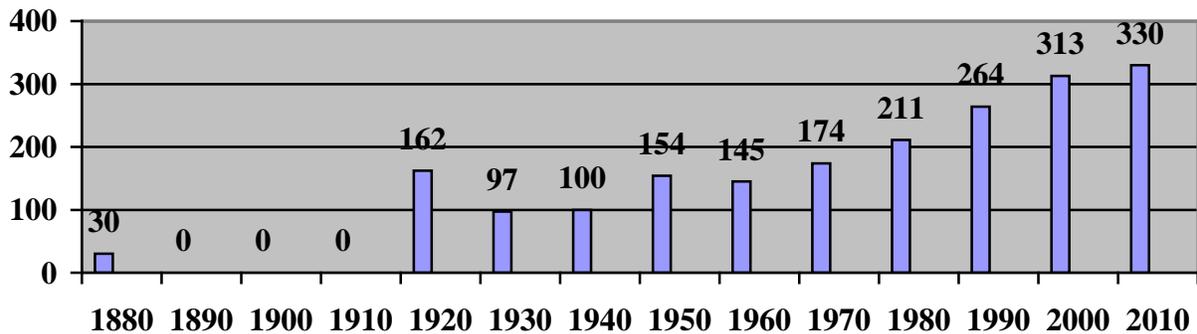
The following population data is from the 2010 U.S. Census. Additional detail is available from the Alaska Department of Labor and Workforce Development, Census and Geographic Information Network and the U.S. Census Bureau's American Fact Finder.

Population by Race:

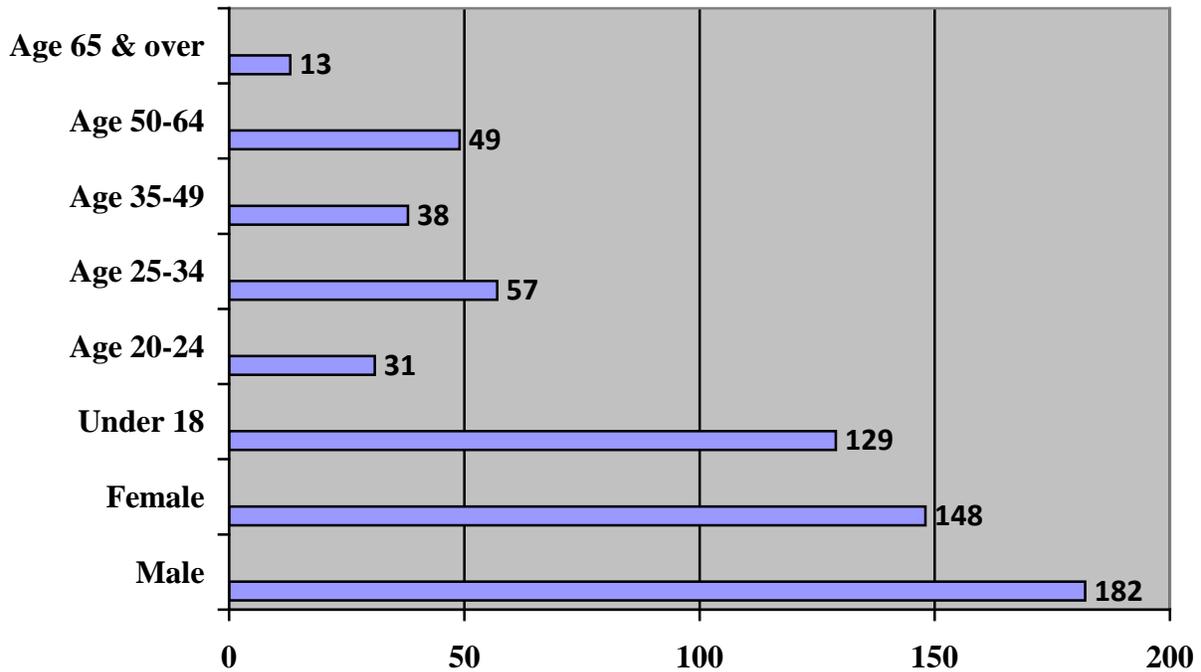
Population in 2010:	330
White:	24
Alaska Native or Amer. Indian:	296
Black:	0
Asian:	1
Hawaiian Native:	0
Other Race:	0
Two or More Races:	9
Percent Native*:	89.7%

(*Percent reporting Alaska Native alone or in combination with one or more races)

Elim Population History



Population by Age & Sex



4.2 Employment and the Economy

The Elim economy is based on subsistence hunting and fishing, trapping, and Native arts and crafts. Cash employment is limited to fishing, the city, clinic, store, and school. Unemployment is high. 39 residents hold commercial fishing permits. The village wants to develop a fish processing plant. Residents rely on fish, seal, walrus, beluga whale, reindeer, moose and home gardens. The sale or importation of alcohol is banned in the village.

Residents maintain a subsistence lifestyle. Important staple foods include whale, walrus, seal, reindeer, moose, caribou, clam, crab, salmon, and other fish. Eggs and berries are also gathered and seal oil is used for storing greens, roots, and meat as well as being a nutritional staple in the Native diet. Many residents sell artwork crafted from the subsistence resources. Ivory tusks and teeth are used by the local artists who carve the ivory into figurines, sculptures, tools, and jewelry. Seal, wolf, and wolverine skins are used to make hats, mittens, parkas, and slippers.

The 2005-2009 American Community Survey (ACS) estimated 88¹ residents as employed. The public sector employed 67.0%¹ of all workers. The local unemployment rate was 32.3%¹. The percentage of workers not in labor force was 42.2%¹. The ACS surveys established that average median household income (in 2009 inflation-adjusted dollars) was \$32,083 (MOE +/- \$25,665)¹. The per capita income (in 2009 inflation-adjusted dollars) was \$11,229 (MOE +/- \$2,648)¹. About 35.9%¹ of all residents had incomes below the poverty level.

¹ All ACS statistics are published with their respective margin of error (MOE). Some of the statistics here are calculated from the original ACS data. The MOE was unable to be carried through the calculations.

The following Income and Employment data is from the U.S. Census Bureau's **2005-2009 American Community Survey 5-Year Estimates**. Additional detail is available through the Alaska Department of Labor and Workforce Development pages.

Employment:

		Estimate	Percent
Population 16 years and over		225	
In Labor Force		130	57.8%
	Civilian Labor Force	130	57.8%
	Employed	67.7%	88
	Unemployed	32.3%	42
	Military Employment	0	0.0%
Not in Labor Force		95	42.2%

Employed Workers

Private Wage & Salary Workers	29	33.0%
Government Workers (City, Borough, State, Federal):	59	67.0%
Self-Employed Workers (in own not incorporated business):	0	0.0%
Unpaid Family Workers:	0	0.0%

Income

Per Capita Income:	\$11,229
Median Household Income:	\$32,083
Median Family Income:	\$53,333

Poverty

Persons in Poverty:	128
Percent below Poverty:	35.9%

Business Licenses in Elim

The following records reflect current business licenses on file with the Department of Community and Economic Development, Division of Occupational Licensing, Business Licensing Section. These licenses may not represent actual business activity. For more information on a specific business, use Commerce's Business License Search website.

There are 4 current business licenses in Elim

Business Name	Business License Number
ART'S 24/7 SNOW REMOVAL	915533
ELIM NATIVE STORE	152888
ETOWN'S UNWANTED	966785
JOHNNY'S CORNER LIMITED	935300

Community Capital Projects in Elim, AK

The following table was acquired from Alaska Department of Commerce, Community and Economic Development's Capital Projects Database showing funding, status, and lead agency of capital projects relating to infrastructure, public facilities, and publicly owned equipment where costs totaled \$10,000 or more. Only projects since 2007 are listed here.

Capital Projects and Grants							
For more information on a specific project, contact the Lead Agency .							
Lead Agency	Fiscal Year	Status	Project Description	Stage	Total Cost	Time Line	Contractor
ANTHC	2008	Funded	Water and sewer planning in Elim, Alaska.	Preliminary	\$100,000		Planning Project
HUD	2008	Funded	Indian Housing Block Grant - Comments: NAHASDA administration , operating & construction funds	Design	\$91,856		Bering Straits Regional Housing Authority

USDA/ RD	2008	Funded	Water Study - Comments: Other Funding: State of Alaska VSW	Design	\$39,751		
HUD	2007	Funded	Indian Housing Block Grant - Comments: NAHASDA administration operating & construction funds	Construction	\$105,053		Bering Straits Regional Housing Authority
DCRA	2007	Funded	Community Projects and Improvements - Comments: Capital Matching, RR from 02-MG- 036.Communi ty Projects and Improvements	Completed	\$26,316		City of Elim
DCRA	2011	funded	VPSO Housing - Comments: Legislative - Elim VSPO Housing	Preliminary	\$100,000	4/19/2011- 6/30/2015	City of Elim

5.0 Environmental Scan

5.1 Soils and Topography

The primary vegetation in the Nome region is Arctic tundra. Arctic tundra is located in the northern hemisphere, encircling the north-pole and extending south to the coniferous forests of the taiga. Soil is formed slowly. A layer of permanently frozen subsoil, consisting mostly of gravel and finer material, called permafrost exists. When water saturates the upper surface, bogs and ponds may form, providing moisture for plants. There are no deep root systems in the vegetation of the arctic tundra; however, there are still a wide variety of plants that resist the cold climate.

5.2 Vegetation

Vegetation on the Seward Peninsula is principally tundra, with alpine dryas-lichen tundra and barrens at high elevations and moist sedge-tussock tundra at lower elevations. Patches of low-growing ericaceous and willow-birch shrubs occur on better-drained areas. Vegetation follows similar patterns consisting primarily of moist (mesic) tundra. Dwarf birch, low willows, blueberry, crowberry, bearberry, Labrador tea, cotton-grass, and sedges are common. Other grasses, forbs, mosses and lichens make up the vegetative communities of the region. Occasional patches of alders and shrub willow grow in sheltered areas.

Local residents harvest a variety of plants from the land including:

- Greens
- Blackberries
- Blueberries
- Salmonberries
- Rhubarb
- Wild Raspberries
- Currents
- Wild Potatoes
- Cranberries
- Sourdock
- Rose Hip Berries
- Wild Celery
- Stinkweed
- Ayyu (Natural Tea)
- Massu (Roots)
- Beach Greens
- Tukiiyuqs
- Chiutnaqs
- Quaqchoonaqs
- Fireweed
- Pond Roots (Gaboody)
- Onion

5.3 Climate

Elim has a subarctic climate with maritime influences. Norton Sound is ice-free generally between mid-June and mid-November. Summers are cool and moist; winters are cold and dry. Summer temperatures average between 46 to 62 °F; winter temperatures average -8 to 8 °F. Annual precipitation averages 19 inches, with about 80 inches of snow.

In November 2003, Elim was affected by severe storms causing damage to the existing roadway that accesses Moses Point. The damage was caused from a combination of exceedingly high ocean levels and severe wave action. Transportation access to subsistence and cultural areas in Moses Point was affected. If severe erosion persists, whether by wave action or winter ice scouring, residents will no longer have access to these areas of high interest.

5.4 Wildlife

Major wildlife on land in the area includes moose, caribou, and domesticated reindeer. Sea mammals include harbor and bearded seals, walrus, and belugas. Over the past several decades seal numbers have declined.

Migratory birds are numerous. During springtime, migratory birds stop over on their way further north. Endangered species that pass through the area are emperor geese, whose numbers local residents claim are slowly increasing. One threatened species common to the area is the speckled belly goose. Local salmon runs include pinks, chums, and kings.

Locals hunt a variety of animals from the land, sea, & rivers including:

- Moose
- Caribou
- Beaver
- Rabbits
- Ptarmigan
- Spruce Hen
- Seal
- Bear
- Wolverine
- Land Otter
- Fox
- Lynx
- Wolf
- Marten
- Mink
- Muskrats
- Musk Oxen
- Beluga
- Crane
- Geese
- Sprigs
- Bird Eggs
- Trout
- King Salmon
- Chum Salmon
- Silver Salmon
- Pink Salmon
- Grayling
- White Fish
- Skip Jack
- Tom Cod
- Smelts
- Burbot
- Ling-cod
- Fall Dog Salmon
- Arctic Char
- Dolly Varden
- Herring
- Rainbow Trout

5.5 Historic Preservation

Given the rich history of the area, recognition and communication of Elim's history might serve to augment tourism.

5.6 Seismic, Flood, and Wetland Information

Elim has a low risk of seismic activity and there is no record of damage in Elim from earthquakes or tsunamis. Residents report that wind storms during the fall generally cause the most damage.

Alaska's wetlands occupy 43.3 % of its 403,247,700 acres. This contrasts to the contiguous US where they occupy only 5.2 % of the land surface. Wetlands in Alaska include: bogs, fens, wet and moist tundra, ponds, forests, mud flats, fresh and salt marshes. Most regions in Alaska have a land surface with extensive areas of wetlands. Expanses of moist and wet tundra underlain by permafrost occur in the northern and western regions. Some of the Nation's most extensive complexes of salt marshes and mud flats occur along the coasts of the Bering Sea.

5.7 Land Status

Alaska Native Claims Settlement Act (ANCSA) Land Status

Elim Native Corporation

12(a) Land Entitlement	0 acres (see note 1)
12(b) Land Entitlement	0 acres (see note 2)
Other Land Entitlements	297,982.0 acres 19(b); Former Reserve

14(c)(3) Land Status

14(c)(3) Status:	Not Required (see note 3)
14 (c)(3) Comments:	No 14(c) obligation; surface and subsurface rights of former reserve conveyed to village corporation
14(c)(3) Agreement Signed:	N/A
Map of Boundaries done:	N/A
Date Plat Filed	
Plat Number:	
Recording District:	
Municipal Land Trust:	No
Appropriate Village Entity:	N/A (see note 4)

Notes

1. ANCSA 12(a) land entitlement to village corporation from federal government.
2. ANCSA 12(b) land reallocated to village corporation from Regional Native Corporation.
3. Under ANCSA 14(c)(3), village corporations must re-convey certain land to the local city government or the state in trust to provide for community use and expansion.
4. Recognized village group which represents the views of residents on municipal trust land acquisition and management in accordance with AS 44.33.755(b) and 3 AAC 190.110 - 150.

5.8 Designated Land Status and Management Issues

Elim is included in the Bering Strait Coastal Resource Service Area. Development in Elim may be subject to the Bering Strait Coastal Management Plan developed in 1989. The plan specifically aims to mitigate development project impacts on subsistence resources and their use.

Contaminated sites within Elim:

- Remnants of the old AVEC electrical plant by the School
- The old landfill that the City Shop/heavy-equipment storage area was built over
- Old tank farm in front of City Office – Mayor is applying to DEC to have it removed.

5.9 Land Use Potential

New development is planned on the east end of town. It is further from the center of town which is slightly inconvenient. But it is out of the flood zone.



Elim is working on all stages of expanding its housing capacity to meet the needs of its growing population.

6.0 Strengths, Weaknesses, Opportunities, and Threats (SWOT)

6.1 Development Opportunities, Trends, and Strengths

What are opportunities, current trends in Elim, community strengths, and assets that will help us as we plan and complete projects in our community?

Potential Opportunities (from outside) for Development

- Grant Funding
- Weather Climate
- NSHC
- New Power Source
- Clear Creek to be cleaned up & new cabin built on
- Ownership of our own housing authority
- Kawerak Student Scholarships
- Mineral Prices
- Identify & develop a gravel source... as a start for a rock quarry
- NSEDC
- Mail Planes
- Alaska State Troopers
- More \$ from the State of Alaska
- Hot Springs at Coral Creek to pipe the lost heat to our homes
- Internet Yahoo!!!
- Mount Edgecumbe High School
- Scholarships Available for College Training
- Citgo Oil

Strengths or Local Assets for Development

- Renewable Resources
- Trees
- Land Ownership
- Leaders Working Together
- Communication
- Rock Quarry
- Subsistence
- Positive Meeting
- Abundant Natural Resources
- Pot Holes and Graded Roads
- Elim Head Start
- Aniguiin High School
- Rip Rap (Granite, Marble, Gravel)
- Clean Environment i.e. Good Water
- Ocean Resources – Salmon, Marine Mammals, etc.
- Elim Students Against Uranium
- Natural Resources – Trees, Rocks, etc.

6.2 Development Barriers, Threats, and Areas of Concern

What are development barriers, hazards, or areas of concern that we need to consider as we begin development projects?

Potential Threats (from outside) to Future Development

- Outrageous Food/Supply Prices
- Road to Nome
- Japan Trash
- Lack of State funding for future jobs
- Money Shortages
- Oil Spill
- High Transportation Costs
- Large-scale Mining = Land Contamination (Use of toxics to extract minerals)
- Better Representation in our State Government
- Invasive Species
- Educated/Certified workers taking over local jobs
- Climate Change

Areas of Concern (Weaknesses) within the Community

- Poor Workmanship on Water & Sewer
- Water Well Site too Low
- New Water Source (needed)
- Poor Resident Housing
- Energy Costs
- Contaminate-Fuel Sites in Village
- Community/Rec Center
- Poor Maintenance on Equipment
- No Teen Center
- Water/Sewer Upgrades
- Not Graded Roads/Pot Holes
- Lack of Housing
- Erosion Control
- No Follow-ups over sites of jobs done
- Not enough Entity Meetings Held
- No Follow-through on Grants/Lack of Grants
- No Jobs
- No Tri-party meetings (consistently)
- Lack of Continuing Education



Results of Elim's LEDP SWOT Analysis

7.0 Elim's Vision, Goals, and Values

7.1 Elim's Vision

By 2017, Elim will...

- Continue to protect subsistence & keep traditional values.
- Improve local infrastructure:
 - Make a safe place for teens to gather.
 - Create more new homes.
 - Have a school workshop for everything (engines, welding, woodwork, art, etc.)
 - Boat Harbor
 - New Community Building
- Encourage local students to get higher education & training.
- Create sustainable jobs for local certified & trained workforce.
- Improve healthcare & diagnoses.



Tyler Ivanoff analyzes the Goals & Objectives during Elim's 2012 LEDP Meeting.

7.2 Elim's Development Goals and Objectives

Goal 1: Improve & Upgrade Infrastructure

Objectives

- Pave Airport
- Replace Old Bridge
- Cemetery
- Traditional Iditarod Elim Golovin Trail
- New Water Source
- Water & Sewer to 4 New Homes, Elim Native Corporation, & Library

Goal 2: Build New Infrastructure

Objectives

- Teen Center
- Qasgi - Community Building where carving, sewing, beading, net-mending, & developing business skills
- Finish Vocational Training Center (Old High School).
- Two Small Sauna Houses
- Computer lab/Educational area to do college classes
- Build a Cultural Center.
- Make Church Parking Lot.
- Bed & Breakfast
- Laundry Facilities
- Make New Lots.
- Build a place for fishermen to work on their gear.
- New Tribal Office/Post Office
- Rec Center (year round)
- Develop a processing plant for fish and/or meat.
- Shop/Garage for welding boats, etc. (year round) out of weather
- More Houses
- Build Morgue House.
- Cheaper Energy
- Elim Low Hanging Fruit (NSEDG Energy Fund)
- Build Small Boat Harbor.
- Seawall

Goal 3: Use Our Land to Enhance Economy.

Objectives

- Bigger building for City Shop – The Place all Young Women use for Working on Machine Part.
- Develop Rock Quarry.
- Utilize Our Timber.
- Fire-break
- Economic Development – Mineral, Geothermal
- Roads to Resources (to Cape Darby)
- Clear Creek Trail
- Enhance our Salmon – King, Silver, Chum.

7.3 Elim Community Values and Development

7.3.1 Elim Values

Elim's Community Planning Participants discussed the following question and documented its ideas:

“What are the values we, as a community, feel are important to our way of life?”

The Participants agreed that Elim's Cultural, Traditional, and Environmental Values are all bridged together by Resilience (“Resilient”) and the Yupik and Inupiaq Languages which are both used by residents.

Elim's Core Values

Cultural Values

- Cultural Values
- Traditional Values
- Spiritual Values
- Traditional Knowledge/Ways passed on & learned from our parents & grandparents
- Addressing Domestic Violence
- Sharing
- History and Storytelling
- Working together to accomplish a goal

Traditional Values

- Educate Our Children (college).
- Respect our Children's views, ideas, & comments
- Values – Children are our future.
- Respect Elders & Others.
- Respect our Elders.
- Elder Wisdom & Knowledge about land & Sea
- Listen when Elders speak.
- Trust Elders' knowledge.
- Community Unity in Discipline
- Respect Elders' Wisdom.
- Listen to the Children's needs.
- Discipline your Children.

Environmental Values

- Values – Natural Resources – Fish & Game, Minerals, Wood, Rock
- Protect our Land, Water, & Animals.
- Keep our Water Quality.
- Land – Surface & Subsurface
- Respect for our Environment
- Values – Clean Water

- Reduce & Re-use.
- Respect the Land & Environment.
- Keeping Our Land Clean

Self-Discipline

- Yes means yes. No means no.
- Stand on your word.
- Honor your handshake.
- Follow what is written according to our policies, procedures, & ordinances.

Independence

- Being Isolated From Outside World
- Being Independent from other corporations

Install Fence all Around Cemetery so there are no shortcuts that trample the graves.

Celebrate Elim's 100 Year Anniversary in 2013.

7.3.2 Applying Values to Community Development

When we develop and plan important projects or programs, what are the things we must remember?

We Will:

- Define goals & objectives with outside facilitators/consultants.
- Develop a feasibility study timeline & assign responsibilities to projects within timeline:
 - Assess risk to environment.
 - Assess benefits to community.
- Combine efforts with tri-parties.
- Identify funding sources.

8.0 Development Priorities and Implementation

There were 10 Top Priorities identified by the Elim Planning Committee and approved by the City of Elim, the Elim Native Corporation, and the Native Village of Elim in order to improve the economic development for the community. In order to provide a thorough understanding of each project, the following information is given for each priority:

Project Description

Background

Project Needs and Benefits

Potential Constraints to Project Development

Project Implementation

Plan of Action

Organizations Responsible and Contact Information

Funding Possibilities

Jointly Approved Top 10 Priorities for the Community of Elim 2012 – 2017

1. New Water Source
2. Develop Rock Quarry.
3. Water & Sewer to 4 New Homes
4. Community Building (Old High School)
5. Utilize Our Timber.
6. Build Small Boat Harbor.
7. Economic Development – Mineral, Geothermal, Hydrothermal
8. Teen Center
9. NSEDC Community Energy Fund (CEF)
10. Replace Old Bridge.

8.1 PRIORITY # 1 – New Water Source

8.1.1 Project Description

Background

Pollution from multiple sources seeps into Elim's current water source because it is in the flood zone:

- Four new homes were built just above and to the east of the water source. Their temporary above-ground septic tanks overflow when overfilled. The over-flow seeps directly downhill toward the water source.
- During major floods, the creek rises to the water source. Whatever is polluting it will also pollute the water source.
- The City Shop/Heavy equipment garage is built on top of the old dump. Pollution from the site seeps directly downhill to the water source.
- There are beavers in the creek upstream from the water source. The pollution from the beavers flows directly to the water source and can cause Beaver Fever.

Project Needs and Benefits

- Finding a new water source that is out of the flood zone will stop pollution from multiple sources from seeping into Elim's water supply. Clean water will protect & enhance the health of the community.
- Elim also needs a new water tank because the old one is too small.

Potential Constraints to Project Development

- State & Federal funding is limited and may not be available.
- The project is a low priority compared to water projects in other communities.
- Locating a good new water source location may be a challenge.

8.1.2 Project Implementation

Plan of Action

- Collaborate with RUBA, ANTHC, & NSHC to secure funding for project.
- Refer to Elim's Sanitation Facilities Master Plan from CRW Engineering.
- With funds from Kawerak's Grant Writer Assistance program, hire a grant writer to identify alternative funding sources and submit an application for construction funds.
- ICDBG & CDBG want to see match \$ for a high score. Find out if NSEDC will provide that match. Make sure NSEDC is fully aware of SFIP. They need to know that the new plant is a "shovel-ready" project that does not need to be engineered from scratch. Match \$ might go toward VSW or IHS.
- The City of Elim can submit an application for a Rural Development (RD) direct grant. ANTHC can assist with the application.
- Make needs known.
- Describe needs in writing; distribute description to Kawerak & decision makers.
- Hire a lobbyist to assist in securing funds through State of Alaska.

- Locate a new water source for the community.
- Connect the community's water lines to the new source.
- Replace the old water tank with a larger new one.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Alaska Native Health Consortium (ANTHC), (907)-729-4082
- Norton Sound Health Corporation - Office of Environmental Health
 - 907-443-3294

Funding Possibilities and Other Contact Information

State of Alaska Legislature

- Request assistance for a capital project
- Representative Neal Foster
- Senator Donald Olson
- <http://senate.legis.state.ak.us/>

State of Alaska Department of Commerce, Community & Economic Dev.

- <http://www.dced.state.ak.us/>

Norton Sound Health Corporation - Office of Environmental Health

- Kevin Zweifel, Director, 907-443-3294, kzweifel@nshcorp.org
- <http://www.nortonsoundhealth.org/>

Alaska Native Health Consortium (ANTHC)

- Primary Contact: Brad Blackstone, leading project in Elim, (907)-729-4082, bblackstone@anthc.org
- <http://www.anthc.org>

State of Alaska – Department of Water - Village Safe Water (VSW)

- Manager: Greg magee, 907-269-7613
- dec.alaska.gov/water/vsw/

CDBG - Department of Commerce, Community, & Economic Development

- Requires matching funds of 25% to receive highest scoring
- \$850,000 maximum annual grant amount per community
- Deadline: 1st Friday in December by 4:30 p.m.
- Application materials usually available in early September and workshops in fall
- Grant Administrator: Janet Davis (907)-451-2746
- <http://www.dced.state.ak.us/dca/grt/blockgrants.htm>

ICDBG

- Wants to see matching funds
- Application may be out in October and will include due date.

- Maximum Grant award: \$600,000
- Key contact: Elaine Hammes, Grants management Specialist, 907-677-9884
- <http://www.hud.gov/offices/pih/ih/grants/icdbg.cfm>

Norton Sound Economic Development Corporation (NSEDCC)

- Outside Entity Funding (OEF) for priority projects is \$60,000 per year per village
- Grant application deadline: January 15, 2013
- Primary Contact: Paul Ivanoff III, (800)-385-3190, paul@nsedc.com

Rasmuson Foundation

- Tier 1 (\$25,000 or less), 60-90 day approval, Jeff Baird, Program Associate, 907-297-2831, jbaird@rasmuson.org or Aleesha Towns-Bain, Senior Program Associate, 907-297-2875, atowns-bain@rasmuson.org
- Tier 2 (over \$25,000), Approval by Board in June and December meetings annually, Sammye Pokryfki, Senior Program Officer, 907-297-2881, spokryfki@rasmuson.org
- www.rasmuson.org

USDA Rural Development Housing and Community Facilities Program

- No grant application deadline
- Multiple programs
- Contact: James Nordlund, State Director, 907-761-7707, james.nordlund@ak.usda.gov
- <http://www.rurdev.usda.gov>

Indian Health Service (IHS) Division of Sanitation Facilities Construction (DSFC)

- Alaska Division Director, Steve Bolan, 907-729-3711, steven.bolan@ihs.gov
- <http://www.ihs.gov/dsfc/index.cfm?module=home>

Private Foundations and Local Donations

Like-funds from Elim's Governing Entities

8.2 PRIORITY # 2 – Develop Rock Quarry.

8.2.1 Project Description

Background

Elim has been working towards establishing a profitable rock quarry business for almost 30 years. Marble, gravel, granite, cobblestone, and harbor-rock are all present and represent profit potential for the community.

Project Needs and Benefits

Developing a rock quarry is needed to achieve multiple benefits for the community:

- Local Profit-sharing
- Local Jobs-development
- Building materials for local projects

Potential Constraints to Project Development

- A road needs to be built to the quarry site in order to get equipment to it and establish production.
- Permits are needed for the project to be in compliance with environmental and Fish & Game regulations. King Speckled Elders nesting in area can interfere with quarry-development.
- A deep water port is needed at Qauk so equipment and material can be transported to and from other communities without having to build new roads.
- A cost/benefit analysis suggests that the cost of developing quarry is too great because it benefits a relatively small population.
- Grants require matching funds.
- The cost of geological surveys done via satellite ranges from \$1000-\$1500. The community does not have the initial capital it needs for all aspects of establishing the project.

8.2.2 Project Implementation

Plan of Action

- Continue to discuss progress & steps at entity meetings regularly.
- Continue to consult with Sean McKnight, Tumet, and Kawerak about project.
- Refer to the business planning and feasibility study documents that have been done for the project.
- Identify potential customer-base & its needs. Use that information to determine which of the raw materials in the quarry to develop first.
- Find out how other communities have successfully established and maintained their quarries. How did Red Dog, a NANA operation start?
- Consider the possibility of partnering with a company that is already established in the industry to develop Elim's rock quarry project for mutual benefit.
- Get facts on environmental impact of the project to share with the community. What will be the effects on subsistence, health, landscape, etc.?
- Establish guidelines in proper uses of habitat, vegetation, etc. to ensure that activity does not harm them.

- Acquire Federal & State permits required to proceed.
- Find funding available to make more progress on project. Kawerak's Grant Writer Assistance program might be used to hire a grant writer to research startup funding possibilities.
- Train & certify youth to operate equipment and business.
- Acquire operation, maintenance, and management training needed for business.
- Build a deep water port at Qauk so equipment & product can be transported to & from the site without having to build new roads to other communities and regions.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Elim Native Corporation, P.O. Box 39010, Elim, AK 99739

Funding Possibilities and Other Contact Information

State of Alaska Legislature Appropriations

- Senate: <http://senate.legis.state.ak.us/>
- Senator Donny Olson: <http://senate.legis.state.ak.us/ols.php>
- State of Alaska House of Representatives: <http://house.legis.state.ak.us/>
- Representative Neil Foster

United States Legislature Appropriations Senators:

- Mark Begish: <http://begish.senate.gov/public/>
- Lisa Murkowski: <http://murkowski.senate.gov/public/>

United States House of Representatives: <http://www.house.gov/>

- Don Young: <http://donyoung.house.gov/>

State of Alaska –Roads to Resources

- dot.alaska.gov/roadstoresources/index.shtml

Elim IRA

- Matching funds may help getting grants.

8.3 PRIORITY # 3 – Water & Sewer to 4 New Homes

8.3.1 Project Description

Background

The 4 new homes directly above and to the east of the water source need to be connected to the City's water & sewer system. The change will eliminate two problems:

- The current septic systems overflowing and sewage seeping into the water source
- The excessive cost of heating the above-ground systems – The regular rate for sewer & water service in Elim is \$75/month. The 4 homes with above ground systems pay \$76/month just for water and the septic tanks have to be drained two times each month. The residents of these 4 homes empty, dump, and haul their sewage about 2.5 miles away all year long.

The City of Elim already has the pipe needed for the job.

Project Needs and Benefits

- The 4 new homes directly above and to the east of the water source need to be connected to the City's underground piped water & sewer system to avoid polluting the community's water source and save time & money being spent hauling sewage and heating septic systems above ground.

Potential Constraints to Project Development

- The City needs to make an agreement with BSRHA to do the job.
- Machinery is needed for fusing the underground pipes.
- State & Federal funding is limited and this project is a lower priority than some needed in other communities.

8.3.2 Project Implementation

Plan of Action

- Create a tri-entity resolution for the project.
- Collaborate with RUBA, ANTHC, & NSHC to secure funding.
- Refer to Elim's Sanitation Facilities Master Plan (SFIP) from CRW Engineering.
- The City needs to make an agreement with Bering Straits Regional Housing Authority (BSRHA) to proceed.
- Write to Alaska Senator Donald Olson & Representative Neil Foster for assistance.
- With funds from Kawerak's Grant Writer Assistance program, hire a grant writer to identify alternative funding sources and submit an application for construction funds.
- ICDBG & CDBG want to see match \$ for a high score. Find out if NSEDC will provide that match. Make sure NSEDC is fully aware of SFIP. They need to

know that the new plant is a “shovel-ready” project that does not need to be engineered from scratch. Match \$ might go toward VSW or IHS.

- The City of Elim can submit an application for a Rural Development (RD) direct grant. ANTHC can assist with the application.
- Make needs known.
- Describe needs in writing; distribute description to Kawerak & decision makers.
- Hire a lobbyist to assist in securing funds through State of Alaska.
- Acquire the machinery needed for fusing the underground pipes and complete the project.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Elim Native Corporation, P.O. Box 39010, Elim, AK 99739
- Native Village of Elim, P.O. Box 39070, Elim, AK 99739
- BSRHA, 443-5256

Funding Possibilities and Other Contact Information

State of Alaska Legislature

- Request assistance for a capital project
- Representative Neal Foster
- Senator Donald Olson
- <http://senate.legis.state.ak.us/>

State of Alaska Department of Commerce, Community & Economic Dev.

- <http://www.dced.state.ak.us/>

Norton Sound Health Corporation - Office of Environmental Health

- Kevin Zweifel, Director, 907-443-3294, kzweifel@nshcorp.org
- <http://www.nortonsoundhealth.org/>

Alaska Native Health Consortium (ANTHC)

- Primary Contact: Brad Blackstone, leading project in Elim, (907)-729-4082, bblackstone@anthc.org
- <http://www.anthc.org>

State of Alaska – Department of Water - Village Safe Water (VSW)

- Manager: Greg Magee, 907-269-7613
- dec.alaska.gov/water/vsw/

CDBG - Department of Commerce, Community, & Economic Development

- Requires matching funds of 25% to receive highest scoring
- \$850,000 maximum annual grant amount per community
- Deadline: 1st Friday in December by 4:30 p.m.
- Application materials usually available in early September and workshops in fall

- Grant Administrator: Janet Davis (907)-451-2746
- <http://www.dced.state.ak.us/dca/grt/blockgrants.htm>

ICDBG

- Wants to see matching funds
- Application may be out in October and will include due date.
- Maximum Grant award: \$600,000
- Key contact: Elaine Hammes, Grants management Specialist, 907-677-9884
- <http://www.hud.gov/offices/pih/ih/grants/icdbg.cfm>

Norton Sound Economic Development Corporation (NSEDC)

- Outside Entity Funding (OEF) for priority projects is \$60,000 per year per village
- Grant application deadline: January 15, 2013
- Primary Contact: Paul Ivanoff III, (800)-385-3190, paul@nsedc.com

Rasmuson Foundation

- Tier 1 (\$25,000 or less), 60-90 day approval, Jeff Baird, Program Associate, 907-297-2831, jbaird@rasmuson.org or Aleesha Towns-Bain, Senior Program Associate, 907-297-2875, atowns-bain@rasmuson.org
- Tier 2 (over \$25,000), Approval by Board in June and December meetings annually, Sammye Pokryfki, Senior Program Officer, 907-297-2881, spokryfki@rasmuson.org
- www.rasmuson.org

USDA Rural Development Housing and Community Facilities Program

- No grant application deadline
- Multiple programs
- Contact: James Nordland, State Director, 907-761-7707, james.nordlund@ak.usda.gov
- <http://www.rurdev.usda.gov>

Indian Health Service (IHS) Division of Sanitation Facilities Construction (DSFC)

- Alaska Division Director, Steve Bolan, 907-729-3711, steven.bolan@ihs.gov
- <http://www.ihs.gov/dsfc/index.cfm?module=home>

Private Foundations and Local Donations

8.4 PRIORITY # 4 – Community Building (Old High School)

8.4.1 Project Description

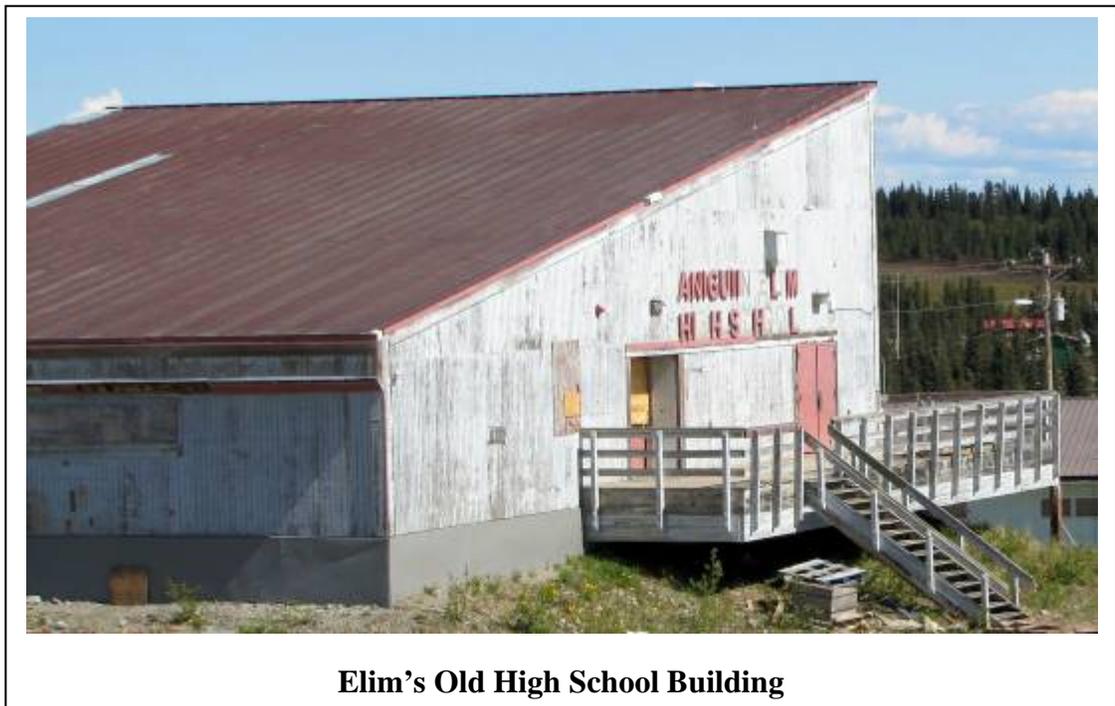
Background

Elim is planning a Community building that will contain multiple businesses to provide essential services to residents & visitors. The revenue produced will make the operation self-sustaining. Proposed businesses include:

- A Bed & Breakfast
- Laundry & Shower Facilities
- Café
- Distance Education/Computer Lab
- A Cultural Center for Youth to Learn
- GED program

Traditionally, the people of Elim had a Qasgi, a gathering place for teaching, learning, and sharing among youth, adults, and elders. Elim's residents bead, carve, sew, skin, hunt, prepare & store food, sing, dance, drum, tell stories, speak & teach the Yupik & Inupiaq languages, make boats & sleds, repair motors, run businesses, care for & heal the sick & wounded, counsel the suffering, and lead & govern their community. Currently, there is no gathering place for the community to learn, share, & apply these life-skills.

Elim's youth are losing the ability to speak their Native Yupik & Inupiaq languages. They still understand it, but not as many can speak it anymore. They are learning English instead. The schools have bi-lingual programs, which help but do not thoroughly teach all Yupik & Inupiaq words.



There are no facilities for housing & displaying local artifacts for tourists and locals to view. The Smithsonian Institute will return all artifacts from Bering Straits Tribes through the “Repatriation Act.” But the Region’s Tribes need to prepare facilities for their safe storage & display first. Ceremonial ritual animal skeletal artifacts from gravesites are being returned to Tribal families already.

The City-owned Old High School building is the most likely candidate for use as the new Community Building. NSEDC has provided funding for some of the necessary renovation of the site. The building has water & sewer. It had electricity & heat but does not currently. The building’s 2x4 walls are not energy-efficient and the flooring is rotten due to flood-damage. More demolition has been needed than was expected. An estimated \$180,000 is needed to get the building ready for use.

Project Needs and Benefits

- Elim needs a Qasgi, a place traditionally used by the community to gather, learn, and share. The well-being of Elim’s youth and the continuity of the teachings & wisdom of its Elder’s will be significantly enhanced enabling strong current & future leadership in the community. Youth need to identify with their culture, be proud of it, and feel like they are part-owners of what is theirs. Some visitors are also very interested in learning about local culture, history, & identity.
- Elim needs multiple businesses & services that will be provided in the Community Building. They will provide employment & educational benefits for locals. But they will also provide basic services like showers, laundry facilities, and lodging that benefit people who visit the community as well.
- Locals need more job opportunities. Construction on the building will provide locals with work.

Potential Constraints to Project Development

Resources for renovation, setting up utilities, and program establishment & maintenance must be acquired. Funding sources are limited, competitive, or only focus on certain demographic groups or themes. Few funding sources will finance facilities or activities for extended periods of time so the programs of any tribe must constantly seek funding from a variety of sources and be creative in how programs are designed and implemented.

8.4.2 Project Implementation

Plan of Action

- Form a Community Building Opportunity Planning Board and develop a plan for activities that do not require much funding and that can make the programs & facilities self-sustaining by generating revenue.
- Develop an official purpose or mission statement for the facilities.
- Develop policies that will guide the facility’s staff, use, and maintenance.
- Develop a community survey or committee brainstormed list of activities, supplies, and equipment needs.
- Advertise and invite volunteers to contribute time and materials.
- Coordinate with volunteers, other tribes, and organizations to have joint activities.

- Prioritize a list of activities which require outside funding.
- Use Kawerak's grant writer assistance program to hire a grant writer to explore funding sources, seek matching funds from the community, and apply for funds for various cultural activities.
- Write a plan for each business in the Community Building. Have Kawerak's Business Planning Specialist review it to see if it can be improved.
- Identify & acquire an adequate building for the project. The Old High School will work if it is renovated. It needs flooring, electricity, heating, and insulation and other improvements.
- Research the cost of purchasing & shipping all the materials & tools needed for the project.
- Partner with the University of Alaska Fairbanks Northwest Campus. Inform them of project goals and supply needs. Find out what supplies they will be replacing when they upgrade their systems and what they can donate to the project - i.e. computers, etc.
- Use Kawerak's Grant Writer Assistance Program to complete the ICDBG and other grant applications. Grant applications need to be written soon enough to be reviewed by Kawerak's Community Planning & Development staff for possible ways to improve them before they are submitted.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Elim Native Corporation, P.O. Box 39010, Elim, AK 99739
- Native Village of Elim, P.O. Box 39070, Elim, AK 99739

Funding Possibilities and Other Contact Information

Revenue Generated at the Community Building

- Restaurant
- Bed & Breakfast
- Sales
- Service fees

Like-funds from Elim's Governing Entities

Elders/children/teens/volunteers

Private Foundations and Local Donations

Indian Community Development Block Grants (ICDBG)

- <http://www.hud.gov/offices/pih/ih/grants/icdbg.cfm>

Norton Sound Economic Development Corporation (NSEDCC)

- Small Business Initiative Grant
- Community Benefits Fund
- <http://www.nsedc.com>

Department of Commerce, Community, and Economic Development (CDBG)
<http://www.dced.state.ak.us/dca/grt/blockgrants.htm>

Kawerak – After School Funds

- Phone: (907) 443-9073 or 1-(866) 283-2273

Rasmuson Foundation

- <http://www.rasmuson.org/>

National Park Service Historic Preservation

- www.cr.nps.gov/hps/tribal

National Park Service: Tribal Preservation Program

Historic Preservation Grants Division

1201 Eye Street, NW, 6th Floor

Washington, DC

20005

Phone: 202-354-1837

Fax: 202-371-1794

Email: NPS_Tribal_Grants@nps.gov

Url: <http://www.nps.gov/history/hps/hpg/tribal/application.html>

Primary Contact:

Mr. James Bird

Email: james_bird@nps.gov

Total Annual Giving: \$899,000

Grant Range: \$7,500 - \$60,000

Eligibility Requirements:

Indian tribes, Alaskan Native groups, and Native Hawaiian organizations

Application Deadlines:

March 4, 2011

(The 2012 deadline will be available in late 2011.)

Areas of Interest:

The Tribal Preservation Program, administered by the National Park Service, is dedicated to working with Indian tribes, Alaska Native groups, Native Hawaiians, and national organizations to preserve and protect resources and traditions that are of importance to Native Americans.

Norton Sound Heath Corporation (NSHC)

- <http://nortonsoundhealth.org/>

NSHC Camp Department Nome Community Fund

- Phone: (907) 443-3480

US Dept. of Health and Human Services, Administration for Native Americans (ANA)

- <http://www.acf.hhs.gov/programs/ana/>

Bering Straits Regional Housing Authority

- <http://bsrha.org/>

M. J. Murdock Trust

- <http://www.murdock-trust.org/>

Americorps/BIRCH

- <http://www.ruralcap.com/cod/BIRCH/index.cfm>

Boys and Girls Club

- <http://www.bgcalaska.org/>

University of Alaska Fairbanks (UAF) - Northwest Campus (NWC) - Cooperative Extension Program

- <http://www.nwc.uaf.edu>

Partner programs (AEWC, NSHC, BSSD, clubs, church)

Stephen and Mary Birch Foundation

103 Foulk Road

Suite 200

Wilmington, DE 19803

Phone: 888-372-6303

Primary Contact:

Ms. Rose B. Patek

President

Total Annual Giving: \$11,493,000

Grant Range: \$800 - \$5,372,000

Average Grant: \$1,000 - \$50,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

Stephen and Mary Birch Foundation supports nonprofit organizations across the United States.

Kalliopeia Foundation

P.O. Box 151020

San Rafael, CA 94915

Email: info@kalliopeia.org

Url: <http://www.kalliopeia.org/>

Primary Contact:

Ms. Barbara Cushing

Director of Grantmaking

Total Annual Giving: \$3,775,000

Average Grant: \$5,000 - \$25,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

Letters of inquiry: none

Areas of Interest:

The mission of the Kalliopeia Foundation is to contribute to the evolution of communities and cultures that honor the unity at the heart of life's rich diversity.

CACFP - USDA Child and Adult Care Food Program

- www.fns.usda.gov/fns
- <http://www.eed.state.ak.us/tls/cns/>

Alaska Summit Enterprise, Inc.

- <http://www.anaalaska.org>

The Foster Foundation

- <http://www.thefosterfoundation.org>

The Hearst Foundations

- <http://hearstfdn.org/>

Johnson O'Malley Funds

- Phone: 907-443-4256

The Alaska Mental Health Trust Authority

- <http://www.mhtrust.org>

Substance Abuse & Mental Health Services Administration

- <http://www.samhsa.gov>

ACF Assets for Independence Demonstration Program

- Phone: (206) 615-3660

George H. and Jane A. Mifflin Memorial Fund

Phone: 617-622-2355

Garfield Foundation

89 North Water Street

New Bedford, MA 02740

Email: inquiry@garfieldfoundation.org

Url: <http://www.garfieldfoundation.org/>

Primary Contact:

Ms. Jennie Curtis

Total Annual Giving: \$4,200,000

Grant Range: \$10,000 - \$100,000

Grant Details:

Occasionally, larger grants are provided.

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The Garfield Foundation addresses some of the most significant ecological and social justice issues of the 21st century.

John D. and Catherine T. MacArthur Foundation

Office of Grants Management

140 South Dearborn Street

Chicago, IL 60603 -5285

Phone: 312-726-8000

Fax: 312-920-6258

Email: 4answers@macfound.org

Url: <http://www.macfound.org/>

Primary Contact:

Mr. Robert L. Gallucci

President

Additional Contact Information:

TDD Number: 312-920-6285

Total Annual Giving: \$298,500,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The John D. and Catherine T. MacArthur Foundation supports creative people and effective institutions committed to building a more just, verdant, and peaceful world.

Catholic Campaign for Human Development Grant Programs

United States Conference of Catholic Bishops

3211 Fourth Street NE

Washington, DC 20017 -1194

Phone: 202-541-3210

Fax: 202-541-3329

Email: cchdgrants@usccb.org

Url: <http://www.usccb.org/cchd/grants/index.shtml>

Primary Contact:

Grants Administrator

Phone: 202-541-3210

Grant Range: \$25,000 - \$75,000

Eligibility Requirements:

Nonprofit organizations and Economic Development Institutions (EDIs)

Application Deadlines:

The Pre-application Eligibility Quiz is accepted from September 1 through November 1, annually.

Online applications for current grantees: December 1, annually

Online applications for eligible prospective grantees: December 31, annually

Areas of Interest:

The Catholic Campaign for Human Development (CCHD) is the domestic anti-poverty, social justice program of the U.S. Catholic bishops. Its mission is to address the root causes of poverty in the United States through promotion and support of community-controlled, self-help organizations and through transformative education. CCHD is committed to supporting groups of low-income individuals as they work to break the cycle of poverty and improve their communities.

Seventh Generation Fund for Indian Development

P.O. Box 4569

Arcata, CA 95518

Phone: 707-825-7640

Fax: 707-825-7639

Email: tia@7genfund.org

Url: <http://www.7genfund.org/>

Primary Contact:

Ms. Tia Oros Peters

Executive Director

Total Annual Giving: \$383,000

Grant Range: \$100 - \$5,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

February 1, June 1, and October 1, annually

Note: The Fund accepts mini-grant proposals for amounts of \$500 or less at any time.

Areas of Interest:

The Seventh Generation Fund for Indian Development is dedicated to promoting and maintaining the uniqueness of Native peoples throughout the Americas.

First National Bank Alaska Corporate Giving Program

Marketing Department

101 West 36th Avenue, Suite 207

P.O. Box 100720

Anchorage, AK

99510 -0720

Phone: 907-777-4362

Url: <http://www.fnbalaska.com/235.cfm>

Total Annual Giving: \$1,000,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

Requests to the Donations Committee are reviewed monthly. Requests should be received at least two months prior to the date the funds are needed.

Areas of Interest:

The First National Bank Alaska is committed to Alaska and Alaskans and to their economic and cultural growth. In addition to employee involvement, First National contributes funds to selected Alaska-based nonprofit organizations.

National 4-H Council Grant Programs

7100 Connecticut Avenue

Chevy Chase, MD

20815 -4999

Phone: 301-961-2800

Fax: 301-961-2894

Email: 4HGrants@fourhcouncil.edu

Url: <http://4-h.org/grants.html>

Primary Contact:

Mr. Gregg Tabachow

Phone: 301-961-2869

Email: gtabachow@fourhcouncil.edu

Eligibility Requirements:

4-H Extension groups

Application Deadlines:

Varies by program

Areas of Interest:

The National 4-H Council offers grants to 4-H Extension groups in local communities, in counties, and on the state level. These grants provide opportunities for young people and adults to take action on issues critical to their lives, their families, and communities. Youth and adults work in partnership in the design of the project, the proposal writing process, the implementation, and the evaluation of funded projects.

National Geographic Society: Conservation Trust

1145 17th Street NW

Washington, DC

20090 -8249

Email: conservationtrust@ngs.org

Url: <http://www.nationalgeographic.com/field/grants-programs/conservation-trust/>

Average Grant: \$15,000 - \$20,000

Eligibility Requirements:

Individual researchers and research teams

Application Deadlines:

None

Areas of Interest:

The objective of the Conservation Trust is to support conservation activities around the world as they fit within the mission of the National Geographic Society. The Trust will fund projects that contribute significantly to the preservation and sustainable use of the Earth's biological, cultural, and historical resources.

National Geographic Expeditions Council

1145 17th Street NW

Washington, DC

20036

Email: ecouncil@ngs.org

Url: <http://www.nationalgeographic.com/council/index.html>

Grant Range: \$5,000 - \$35,000

Eligibility Requirements:

Individuals

Application Deadlines:

None. Pre-applications should be submitted at least six months before anticipated project dates.

Areas of Interest:

The National Geographic Expeditions Council (EC) is a grant program that funds exploration and adventure around the world. Grants support a wide range of projects, including projects involving adventure, culture, mountains and volcanoes, marine research, natural history and conservation, and more.

Charlotte Martin Foundation

c/o Bank of America

701 5th Avenue, Suite 4700

Seattle, WA

98104

Email: info@charlottesmartin.org

Url: <http://www.charlottesmartin.org/>

Total Annual Giving: \$1,466,000

Grant Range: \$1,000 - \$20,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

January 31, April 30, and September 30, 2012

(The 2013 deadlines will be available in late 2012.)

Areas of Interest:

The Charlotte Martin Foundation is dedicated to enriching the lives of youth in the areas of athletics, culture, and education and also to preserving and protecting wildlife and habitat.

Max and Victoria Dreyfus Foundation

2233 Wisconsin Avenue, NW

Suite 414

Washington, DC

20007 -4122

Phone: 202-337-3300

Email: info@mvdreyfusfoundation.org

Primary Contact:

Mr. John Hager

Chief Operating Officer

Total Annual Giving: \$2,912,000

Grant Range: \$2,000 - \$30,000

Grant Details:

Occasionally larger grants are provided.

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

Grants are issued in March, June, and October of each year.

For March grants, submit between July 16 and November 10.

For June grants, submit between November 16 and March 10.

For October grants, submit between March 16 and July 10.

Areas of Interest:

The Max and Victoria Dreyfus Foundation primarily provides support in the following areas of interest:

- museums;
- cultural, performing, and visual arts programs;
- schools;
- hospitals;
- educational and skills training projects; and,
- programs for youth, seniors, and the handicapped.

The Paul G. Allen Family Foundation

505 5th Avenue South
Suite 900
Seattle, WA
98104

Phone: 206-342-2030

Fax: 206-342-3030

Email: info@pgafamilyfoundation.org

Url: <http://www.pgafamilyfoundation.org/>

Total Annual Giving: \$14,693,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

Inquiries: none

Areas of Interest:

The mission of the Paul G. Allen Family Foundation, created through the consolidation of Allen's six previous foundations, is to transform lives and strengthen communities by fostering innovation, creating knowledge, and promoting social progress. The Foundation supports nonprofit organizations located in, or serving populations of, the Pacific Northwest (Alaska, Idaho, Montana, Oregon, and Washington).

Blockbuster Inc. Corporate Giving Program

c/o Office of Corporation Contributions
3000 Redbud Boulevard
McKinney, TX
75069

Url: <http://www.blockbuster.com/corporate/communityRelations>

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None. Requests are reviewed monthly.

Areas of Interest:

The Blockbuster Corporate Giving Program supports nonprofit organizations at both the national and local level. The company will consider requests from organizations that meet one or more of the following requirements:

- project has film/video industry focus;
- project impacts children and families;
- project supports a particular Blockbuster business objective, i.e., diversity or employment; and,
- project has clearly defined and measurable goals.

May and Stanley Smith Charitable Trust

c/o AdminiTrust LLC
2320 Marinship Way, Suite 150
Sausalito, CA
94965

Phone: 415-332-0166

Email: grantsmanager@adminitrustllc.com

Url: <http://www.adminitrustllc.com/foundations/mssct.htm>

Primary Contact:

Ms. Janet Ferraiolo
Grants Manager

Email: jferraiolo@adminitrustllc.com

Total Annual Giving: \$10,729,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The May and Stanley Smith Charitable Trust supports nonprofit organizations throughout the world, with emphasis on Australia, the Bahamas, Canada, Hong Kong, the United Kingdom, and the United States.

Bering Straits Foundation

P.O. Box 1008
Nome, AK
99762 -1008

Phone: 907-443-5252

Fax: 907-443-2985

Email: foundation@beringstraits.com

Url: <http://www.beringstraits.com/northriver/wb/pages/foundation.php>

Primary Contact:

Ms. Kirsten Timbers

Total Annual Giving: \$170,000

Eligibility Requirements:

Individuals

Application Deadlines:

Varies by program

Areas of Interest:

The mission of the Bering Straits Foundation is to enrich the lives of the people of the Bering Straits community and strengthen self-sufficiency by supporting educational goals, cultural heritage, and traditional values.

Lannan Foundation

313 Read Street
Santa Fe, NM
87501 -2628

Phone: 505-986-8160

Fax: 505-986-8195

Email: info@lannan.org

Url: <http://www.lannan.org>

Primary Contact:

Ms. Laurie Betlach
Program Director

Total Annual Giving: \$5,525,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The Lannan Foundation is dedicated to cultural freedom, creativity, and diversity through projects that support exceptional contemporary artists and writers, as well as inspired Native activists in rural indigenous communities.

Surdna Foundation

330 Madison Avenue, 30th Floor
New York, NY
10017

Phone: 212-557-0010

Email: questions@surdna.org

Url: <http://www.surdna.org/>

Primary Contact:

Mr. Phillip Henderson
President

Total Annual Giving: \$38,780,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The Surdna Foundation seeks to foster just and sustainable communities in the United States -- communities guided by principles of social justice and distinguished by healthy environments, strong local economies, and thriving cultures.

8.5 PRIORITY # 5 – Utilize Our Timber.

8.5.1 Project Description

Background

Elim plans to acquire a portable saw-mill with a small engine to make lumber for building new homes. There was one in the 1970s that the community used to make the lumber for 10-15 homes. The City currently has a stationary mill that needs repair. It can make lumber that can be used for some aspects of construction.

Many Spruce trees have been killed by Spruce Bark Beetles. But the wood is still valuable as firewood and fuel for the City's new wood-burning water heater that supplies the whole community with hot-water. Providing the wood to keep the heater going at all times will provide new employment. The possibility of producing woody bio-mass pellets for sale to other communities has also been briefly discussed.

Project Needs and Benefits

- Elim needs a portable saw-mill with a small engine for making lumber. The locally-made lumber will provide affordable building material for new homes. Making lumber will provide new employment. More homes will be built, providing more employment opportunities for locals.
- The City has a stationary saw-mill that needs to be repaired. It can make lumber that can be used for some aspects of construction.
- Elim needs a constant supply of wood to fuel the City's new wood-burning water-heater that supplies the entire community with hot water. Supplying the wood will provide new employment.

Potential Constraints to Project Development

- Spruce Bark Beetles are an invasive species that kills Spruce trees. The trees they kill are useful for firewood but may be of limited value for producing lumber.
- Resources are needed for purchasing and shipping the portable mill and for repairing the stationary mill.

8.5.2 Project Implementation

Plan of Action

- Work with NSEDC to purchase and ship a portable saw-mill.
- Use Kawerak's grant writer assistance program to hire a grant writer to explore funding sources, seek matching funds from the community, and apply for funds for the project.
- Repair the City's existing stationary saw-mill.
- Hire locals to produce lumber for building homes.
- Use and maintain both saw-mills.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Native Village of Elim, P.O. Box 39070, Elim, AK 99739

Funding Possibilities and Other Contact Information

Norton Sound Economic Development Corporation – NSEDC

- www.nsedc.com

Like-funds from Elim’s Governing Entities

Private Foundations and Local Donations

8.6 PRIORITY # 6 – Build Small Boat Harbor.

8.6.1 Project Description

Background

Small & large boats, including barges, have problems safely launching, landing, and loading & unloading in Elim because there is no safe harbor.

Barges wait for high tide to land and still get stuck on the shore. Small boats can only reach the natural safe harbor up-river when the tide is high. The situation is dangerous for boats and their passengers.

Barges deliver oil by running pipe-lines 2000 feet up to the tank-farm. The long distance increases the risk of a fuel-line rupturing in town.

The USACE needs to perform a feasibility study before the project can be completed. A bathometric study of the ocean floor of the site has been done. Tidal and geologic surveys must also be done before the job is shovel-ready. The USACE needs \$150,000 for the feasibility study. Kawerak Transportation will do the road work. Denali requires \$150,000 match to assist with the project. The USACE anticipates doing the project in 4-5 years.



Location Just North of Town Where Harbor Construction is Planned

Project Needs and Benefits

- Elim needs a small boat harbor built right in front of town so boats and barges have a safe place to land & launch in all weather and at any tide level. Damage & injury to boats & passengers will be much less likely.
- Barges will be able to make deliveries to Elim without getting stuck on the beach. Time & money will be saved.
- Barges will be able to land much closer to the tank farm. This will greatly reduce the odds of a pipe rupturing and spilling oil in town during fuel delivery.

Potential Constraints to Project Development

- USACE will fund & build harbor. But the wait-time is four to five years.
- Funding sources are limited and competitive.
- It will be three to five years before more road-construction projects are expected in Elim.
- The need for a harbor & barge landing is not a high enough priority, compared to needs in other communities, to be built sooner.
- Annual maintenance will be needed to prevent erosion after the project is completed.

8.6.2 Project Implementation

Plan of Action

- Keep good communications with DOT, Kawerak, and other agencies on issues in Elim. Keep the community aware of the project through posters, radio announcements, and public meetings.
- Work with USACE on planning.
- Continue to seek funding for all stages of the project. Work with the Tribe to possibly use Kawerak's grant writer assistance program to hire a grant writer to explore funding sources, seek matching funds from the community, and apply for funds for the various stages of planning and construction: easements, environmental studies, gravel, permits, constructions, business plan, inspections, and policies & procedures for center operations.
- Find out how other communities got their staging areas. Keep in close contact with other communities dealing with similar issues. Form a planning committee to set achievable goals for obtaining resources and looking into other options for accomplishing objectives.
- Use the local materials like gravel and boulders as much as possible.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Elim Native Corporation, P.O. Box 39010, Elim, AK 99739
- Native Village of Elim, P.O. Box 39070, Elim, AK 99739

Funding Possibilities and Other Contact Information

United States Army Corps of Engineers (USACE)

- www.usace.army.mil/

State of Alaska Legislature – Appropriations

- Request assistance for a capital project
- Representative Neal Foster
- Senator Donald Olson
- <http://senate.legis.state.ak.us/>

Private Foundations and Local Donations

Like-funds from Elim’s Governing Entities

Norton Sound Economic Development Corporation (NSEDC)

- <http://www.nsedc.com>

United States Department of Agriculture (USDA)

Denali Commission

- <http://www.denali.gov>
- Adison Wetzel, 907-271-1640

Kawerak Transportation Program (KTP)

- <http://www.kawerak.org>

U.S. Army Engineer District, Alaska

- <http://www.poa.usace.army.mil/hm/default.htm>

State of Alaska Harbor Engineer (DOT&PF)

- Harbor Staging Area
- <http://www.dot.state.ak.us/stwddes/desports/>

State of Alaska – Department of Transportation (DOT)

- STIP score info is on this website:
- <http://www.dot.state.ak.us/stwdplng/cip/stip/index.shtml>

8.7 PRIORITY #7 – Economic Development – Mineral, Hydrothermal, Geothermal

8.7.1 Project Description

Background

Elim plans to develop its economy by establishing mining & alternative energy production.

Varieties of rock can be mined, cut, and sold for many uses including gravel, table-tops, and tombstones. Copper, silver, gold, and platinum are all present and potentially profitable to Elim. Local tourism could benefit from attracting recreational gold-miners and providing tours up the river.

Elim plans to develop its geo/hydrothermal resources for electric and heat generation to help offset the rising cost of fuel. The clean, renewable, year-round energy supply is attractive in contrast to economic and environmental effects of continued fossil fuel dependence. A feasibility study of the potential for developing Elim's resources is being funded by USACE, AEA, and the Denali Commission.

Protecting subsistence resources is more important to Elim than any form of financial gain or economic development.

Project Needs and Benefits

- Elim needs to develop its rock quarries to enhance its economy. It will provide multiple products to the region. Tourists may visit to mine gold recreationally. Locals will have new employment opportunities. Profit-sharing will increase.
- Elim needs to develop its alternative energy resources to eliminate its fossil-fuel dependence. The transition will benefit the local environment & economy. Geothermal, hydrothermal, wind, and solar resource potentials need to be examined so all opportunities can be recognized & used.

Potential Constraints to Project Development

- There is concern within the community over protecting subsistence resources from possible damage due to new industries on Elim's land. The community's ability to maintain its independence through its traditional ways of hunting & harvesting is more important to it than money.
- Federal, State, and Fish & Game regulations must be followed. Quack Point cannot be developed as long as there are King Speckled Elders nesting there.
- Funding sources are limited and competitive.
- Inventoried roads have to be maintained.
- Assistance with expertise in real-estate law is needed.

8.7.2 Project Implementation

Plan of Action

For Mineral Development:

- Continue to discuss progress & steps at entity meetings regularly.
- Continue to consult with Sean McKnight, Tumet, and Kawerak about project.
- Refer to the business planning and feasibility study documents that have been done for the project.
- Identify potential customer-base & its needs. Use that information to determine which of the raw materials in the quarry to develop first.
- Find out how other communities have successfully established and maintained their quarries. How did Red Dog, a NANA operation start?
- Consider the possibility of partnering with a company that is already established in the industry to develop Elim's rock quarry project for mutual benefit.
- Get facts on environmental impact of the project to share with the community. What will be the effects on subsistence, health, landscape, etc.?
- Establish guidelines in proper uses of habitat, vegetation, etc. to ensure that activity does not harm them.
- Acquire Federal & State permits required to proceed.
- Find funding available to make more progress on project. Kawerak's Grant Writer Assistance program might be used to hire a grant writer to research startup funding possibilities.
- Train & certify youth to operate equipment and business.
- Acquire operation, maintenance, and management training needed for business.
- Build a deep water port at Qauk so equipment & product can be transported to & from the site without having to build new roads to other communities and regions.

For Geothermal/Hydrothermal & Other Alternative Energy:

- Ask Kawerak's Energy Development Specialist, Walter Rose, for information & technical support for the many ongoing opportunities available in this development area.
Phone: 907-443-4366
Email: wrose@kawerak.org
- Form Planning Committee to discuss steps at regular meetings.
- Continue to have feasibility studied.
- Establish guidelines in proper uses of habitat, vegetation, etc. to ensure that potential development does not harm them.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Elim Native Corporation, P.O. Box 39010, Elim, AK 99739
- Native Village of Elim, P.O. Box 39070, Elim, AK 99739

Funding Possibilities and Other Contact Information

For Mineral Development:

Norton Sound Economic Development Corporation (NSEDC)

- www.nsedc.com

State of Alaska Legislature Appropriations

- Senate: <http://senate.legis.state.ak.us/>
- Senator Donny Olson: <http://senate.legis.state.ak.us/ols.php>
- State of Alaska House of Representatives: <http://house.legis.state.ak.us/>
- Representative Neil Foster

United States Legislature Appropriations Senators:

- Mark Begish: <http://begish.senate.gov/public/>
- Lisa Murkowski: <http://murkowski.senate.gov/public/>

United States House of Representatives: <http://www.house.gov/>

- Don Young: <http://donyoung.house.gov/>

State of Alaska –Roads to Resources

- dot.alaska.gov/roadstoresources/index.shtml

Elim IRA

- Matching funds may help getting grants.

For Geothermal/Hydrothermal & Other Alternative Energy:

Kawerak – Community Planning & Development - Energy Specialist

- Ask Kawerak’s Energy Development Specialist for information & technical support for the many ongoing opportunities available in this development area.
- Phone: 907-443-4366
- Email: wrose@kawerak.org

Norton Sound Economic Development Corporation (NSEDC)

- www.nsedc.com

Alaska Village Electric Cooperative (AVEC)

- www.avec.org

Department of Energy (DOE)

- www.energy.gov

Denali Commission

- www.denali.gov
- Jodi Fondy, 907-271-3011

8.8 PRIORITY # 8 – Teen Center

8.8.1 Project Description

Background

Elim plans to establish a self-sustaining teen center so teenagers have a place where they can safely gather to have fun and socialize. There will be a youth-run store in it selling pop, candy, gum, and coffee. Music, dances, games, and other entertainment will also be provided. The youth adult partnership will be governed by students with adult consultation.

A building is needed for the center. A new one could be built or an existing one could be leased for the purpose. The Corporation and City could provide the lot, gravel, and pad. Using the National Guard Armory building is another possibility. It is in good condition for use.

Project Needs and Benefits

- Elim needs a Teen Center so youth have a safe place to gather & positive activities to participate in and learn from.
- Student-run snack-sales & activities at the Teen Center will give Elim's youth responsibility in the Community, self-confidence, and work-experience in sales & management.

Potential Constraints to Project Development

Resources for paying AVEC for setting things up (solar panels, etc.), acquiring land, new construction &/or renovation, and program maintenance (fuel, labor, materials, etc.) must be acquired and developed. Funding sources are limited, competitive, or only focus on certain demographic groups or themes. Few funding sources will finance facilities or activities for extended periods of time so the programs of any tribe must constantly seek funding from a variety of sources and be creative in how programs are designed and implemented.

8.8.2 Project Implementation

Plan of Action

- Form a planning board and develop a plan for activities that do not require much funding and that can make the programs & facilities self-sustaining by generating revenue.
- Develop an official purpose or mission statement for the Center.
- Develop policies that will guide the facility's staff, use, and maintenance.
- Develop a community survey or committee-brainstormed list of activities, supplies, and equipment needs.
- Advertise the center and invite volunteers to contribute time and materials.
- Coordinate with volunteers, other tribes, and organizations to have joint activities.

- Prioritize a list of activities which require outside funding. Use Kawerak’s grant writer assistance program to hire a grant writer to explore funding sources, seek matching funds from the community, and apply for funds for various cultural activities.
- Develop a preliminary plan on possible sites for the building, the size, cost, and possible funding sources & partners.
- Incorporate alternative energy technology like solar paneling to reduce operating costs.
- Use Kawerak’s grant writer assistance program to hire a grant writer to explore funding sources, seek matching funds from the community, and apply for funds for the various planning and construction stages of the project.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Elim Native Corporation, P.O. Box 39010, Elim, AK 99739
- Native Village of Elim, P.O. Box 39070, Elim, AK 99739

Funding Possibilities and Other Contact Information

Revenue Generated by the Center

- Rent from ICWA (if ICWA activities are on the site)

Like-funds from Elim’s Governing Entities

Elders/children/teens/volunteers

Private Foundations and Local Donations

Indian Community Development Block Grants (ICDBG)

- <http://www.hud.gov/offices/pih/ih/grants/icdbg.cfm>

Norton Sound Economic Development Corporation (NSEDCC)

- Small Business Initiative Grant
- Community Benefits Fund
- <http://www.nsedc.com>

Department of Commerce, Community, and Economic Development (CDBG)

- <http://www.dced.state.ak.us/dca/grt/blockgrants.htm>

Kawerak – After School Funds

- Phone: (907) 443-9073 or 1-(866) 283-2273

Rasmuson Foundation

- <http://www.rasmuson.org/>

National Park Service Historic Preservation

- www.cr.nps.gov/hps/tribal

National Park Service: Tribal Preservation Program

Historic Preservation Grants Division
1201 Eye Street, NW, 6th Floor
Washington, DC
20005

Phone: 202-354-1837

Fax: 202-371-1794

Email: NPS_Tribal_Grants@nps.gov

Url:

<http://www.nps.gov/history/hps/hpg/tribal/application.html>

Primary Contact:

Mr. James Bird

Email: james_bird@nps.gov

Total Annual Giving: \$899,000

Grant Range: \$7,500 - \$60,000

Eligibility Requirements:

Indian tribes, Alaskan Native groups,
and Native Hawaiian organizations

Application Deadlines:

March 4, 2011

(The 2012 deadline will be available in
late 2011.)

Areas of Interest:

The Tribal Preservation Program, administered by the National Park Service, is dedicated to working with Indian tribes, Alaska Native groups, Native Hawaiians, and national organizations to preserve and protect resources and traditions that are of importance to Native Americans.

Norton Sound Health Corporation (NSHC)

- <http://nortonsoundhealth.org/>

NSHC Camp Department Nome Community Fund

- Phone: (907) 443-3480

US Dept. of Health and Human Services, Administration for Native Americans (ANA)

- <http://www.acf.hhs.gov/programs/ana/>

Bering Straits Regional Housing Authority

- <http://bsrha.org/>

M. J. Murdock Trust

- <http://www.murdock-trust.org/>

Americorps/BIRCH

- <http://www.ruralcap.com/cod/BIRCH/index.cfm>

Boys and Girls Club

- <http://www.bgcalaska.org/>

University of Alaska Fairbanks (UAF) - Northwest Campus (NWC) - Cooperative Extension Program

- <http://www.nwc.uaf.edu>

Partner programs (AEWC, NSHC, BSSD, clubs, church)

Stephen and Mary Birch Foundation

103 Foulk Road
Suite 200
Wilmington, DE 19803
Phone: 888-372-6303
Primary Contact:
Ms. Rose B. Patek
President
Total Annual Giving: \$11,493,000
Grant Range: \$800 - \$5,372,000

Average Grant: \$1,000 - \$50,000
Eligibility Requirements:
Nonprofit organizations
Application Deadlines:
None
Areas of Interest:
Stephen and Mary Birch Foundation supports nonprofit organizations across the United States.

Kalliopeia Foundation

P.O. Box 151020
San Rafael, CA 94915
Email: info@kalliopeia.org
Url: <http://www.kalliopeia.org/>
Primary Contact:
Ms. Barbara Cushing
Director of Grantmaking
Total Annual Giving: \$3,775,000
Average Grant: \$5,000 - \$25,000
Eligibility Requirements:

Nonprofit organizations
Application Deadlines:
Letters of inquiry: none
Areas of Interest:
The mission of the Kalliopeia Foundation is to contribute to the evolution of communities and cultures that honor the unity at the heart of life's rich diversity.

CACFP - USDA Child and Adult Care Food Program

- www.fns.usda.gov/fns
- <http://www.eed.state.ak.us/tls/cns/>

Alaska Summit Enterprise, Inc.

- <http://www.anaalaska.org>

The Foster Foundation

- <http://www.thefosterfoundation.org>

The Hearst Foundations

- <http://hearstfdn.org/>

Johnson O'Malley Funds

- Phone: 907-443-4256

The Alaska Mental Health Trust Authority

- <http://www.mhtrust.org>

Substance Abuse & Mental Health Services Administration

- <http://www.samhsa.gov>

ACF Assets for Independence Demonstration Program

- Phone: (206) 615-3660

George H. and Jane A. Mifflin Memorial Fund

Phone: 617-622-2355

**United States Department of Agriculture (USDA) – Rural Development -
Community Facilities Program**

Who is Eligible To Apply? Political subdivisions of the State such as Boroughs, Cities, Port Authorities, etc., community based Non-Profits, and federally recognized Alaska Native Tribes.
Examples of Eligible Projects: Clinics, Public Safety Buildings, Roads, Alcohol and Substance Abuse Centers, Student Living Centers, Animal Shelters, Fire Stations, Fire Trucks, Ambulances, Computers, Mental Health facilities, Libraries and other essential facilities. The key is that it provides essential community services and be a facility that is typically provided by local government or a community based organization for the benefit of the community.

800 West Evergreen, Suite 201

Palmer, AK 99645

Phone: (907) 761-7705

E-mail: erin.sturdivant@ak.usda.gov

Garfield Foundation

89 North Water Street

New Bedford, MA 02740

Email: inquiry@garfieldfoundation.org

Url: <http://www.garfieldfoundation.org/>

Primary Contact:

Ms. Jennie Curtis

Total Annual Giving: \$4,200,000

Grant Range: \$10,000 - \$100,000

Grant Details:

Occasionally, larger grants are provided.

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The Garfield Foundation addresses some of the most significant ecological and social justice issues of the 21st century.

John D. and Catherine T. MacArthur Foundation

Office of Grants Management

140 South Dearborn Street

Chicago, IL 60603 -5285

Phone: 312-726-8000

Fax: 312-920-6258

Email: 4answers@macfound.org

Url: <http://www.macfound.org/>

Primary Contact:

Mr. Robert L. Gallucci

President

Additional Contact Information:

TDD Number: 312-920-6285

Total Annual Giving: \$298,500,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The John D. and Catherine T. MacArthur Foundation supports creative people and effective institutions committed to building a more just, verdant, and peaceful world.

Catholic Campaign for Human Development Grant Programs

United States Conference of Catholic

Bishops

3211 Fourth Street NE

Washington, DC 20017 -1194

Phone: 202-541-3210

Fax: 202-541-3329

Email: cchdgrants@usccb.org
Url:
<http://www.usccb.org/cchd/grants/index.shtml>
Primary Contact:
Grants Administrator

Phone: 202-541-3210
Grant Range: \$25,000 - \$75,000
Eligibility Requirements:
Nonprofit organizations and Economic Development Institutions (EDIs)

Application Deadlines:

The Pre-application Eligibility Quiz is accepted from September 1 through November 1, annually.

Online applications for current grantees: December 1, annually

Online applications for eligible prospective grantees: December 31, annually

Areas of Interest:

The Catholic Campaign for Human Development (CCHD) is the domestic anti-poverty, social justice program of the U.S. Catholic bishops. Its mission is to address the root causes of poverty in the United States through promotion and support of community-controlled, self-help organizations and through transformative education. CCHD is committed to supporting groups of low-income individuals as they work to break the cycle of poverty and improve their communities.

Seventh Generation Fund for Indian Development

P.O. Box 4569
Arcata, CA 95518
Phone: 707-825-7640
Fax: 707-825-7639
Email: tia@7genfund.org
Url: <http://www.7genfund.org/>
Primary Contact:
Ms. Tia Oros Peters
Executive Director
Total Annual Giving: \$383,000
Grant Range: \$100 - \$5,000
Eligibility Requirements:

Nonprofit organizations
Application Deadlines:
February 1, June 1, and October 1, annually
Note: The Fund accepts mini-grant proposals for amounts of \$500 or less at any time.
Areas of Interest:
The Seventh Generation Fund for Indian Development is dedicated to promoting and maintaining the uniqueness of Native peoples throughout the Americas.

Indian Land Tenure Foundation

151 East County Road B2
Little Canada, MN
55117 -1523
Phone: 651-766-8999
Fax: 651-766-0012
Email: info@iltf.org
Url: <http://www.iltf.org/>
Primary Contact:
Ms. Pat Chase
Grants Manager

Total Annual Giving: \$57,000
Eligibility Requirements:
Nonprofit organizations, tribal governments, government agencies, and educational institutions
Application Deadlines:
Visit the Foundation website or contact the Foundation office for current RFP deadlines.

Areas of Interest:

The mission of the Indian Land Tenure Foundation is to ensure that land within the original boundaries of every reservation and other areas of high significance where tribes retain aboriginal interest are in Indian ownership and management.

Alaska Children's Trust

P.O. Box 92155
 161 Klevin Street, Suite 101
 Anchorage, AK
 99509
Phone: 907-248-7676
Fax: 907-248-7668
Email: akchildrenstrust@alaska.net
Url:
<http://www.alaskachildrenstrust.org/>
Primary Contact:
 Panu Lucier

Executive Director
Total Annual Giving: \$485,000
Grant Range: \$5,000 - \$50,000
Eligibility Requirements:
 Nonprofit organizations, traditional councils, city or borough governments, unified municipalities, school districts, and regional Native health corporations
Application Deadlines:
 RFPs are generally issued in the spring of each year.

Areas of Interest:

The Alaska Children's Trust was created by the state legislature in 1988. The mission of the Trust is to improve the status of children in Alaska by generating funds and committing resources to promote healthy families and to assist in developing healthy communities.

The NRA Foundation: State Fund Grants

11250 Waples Mill Road
 Fairfax, VA
 22030
Phone: 800-554-9498
Fax: 703-267-3985
Email: grantprogram@nrahq.org
Url:
<http://www.nrafoundation.org/grants/statefund.asp>
Primary Contact:
 Ms. Sandy Elkin
 Grants Manager
Phone: 703-267-1131

Email: selkin@nrahq.org
Additional Contact Information:
 Toll-free number: 800-423-6894
Total Annual Giving: \$17,726,000
Eligibility Requirements:
 Organizations, associations, and other groups
Application Deadlines:
 Varies by state
Areas of Interest:
 The NRA Foundation provides grants to nonprofit organizations throughout the U.S. in support of the shooting sports.

First National Bank Alaska Corporate Giving Program

Marketing Department
 101 West 36th Avenue, Suite 207
 P.O. Box 100720
 Anchorage, AK
 99510 -0720
Phone: 907-777-4362
Url: <http://www.fnbalaska.com/235.cfm>
Total Annual Giving: \$1,000,000

Eligibility Requirements:
 Nonprofit organizations
Application Deadlines:
 Requests to the Donations Committee are reviewed monthly. Requests should be received at least two months prior to the date the funds are needed.

Areas of Interest:

The First National Bank Alaska is committed to Alaska and Alaskans and to their economic and cultural growth. In addition to employee involvement, First National contributes funds to selected Alaska-based nonprofit organizations.

Draper Richards Kaplan Foundation

50 California Street
Suite 2925
San Francisco, CA
94111

Phone: 415-616-4050

Fax: 415-616-4060

Email: info@draperrichards.org

Url: <http://www.draperrichards.org/>

Primary Contact:

Ms. Jenny Shilling Stein

Executive Director

Total Annual Giving: \$1,200,000

Grant Details:

Grants range up to \$100,000 annually for three years.

Eligibility Requirements:

Social entrepreneurs

Application Deadlines:

None

Areas of Interest:

The Draper Richards Kaplan Foundation provides selected social entrepreneurs with funding to start new nonprofit organizations. The projects selected will demonstrate innovative ways to solve existing social problems. By delivering support at the critical start-up phase, the Foundation helps outstanding people create wide-reaching social change. Funded projects must have national or global reach.

The N7 Fund

c/o Nike Community Affairs
P.O. Box 4027

Beaverton, OR 97076

Email: N7.Fund@nike.com

Url: <http://niken7.com/n7-fund/>

Grant Details:

Grants of up to \$75,000 and product donations are provided.

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

The 2012 deadline will be available in the summer.

Areas of Interest:

Nike N7 is committed to inspiring and enabling participation in sport for Native American and Aboriginal populations in the U.S. and Canada.

National 4-H Council Grant Programs

7100 Connecticut Avenue
Chevy Chase, MD
20815 -4999

Phone: 301-961-2800

Fax: 301-961-2894

Email: 4HGrants@fourhcouncil.edu

Url: <http://4-h.org/grants.html>

Primary Contact:

Mr. Gregg Tabachow

Phone: 301-961-2869

Email: gtabachow@fourhcouncil.edu

Eligibility Requirements:

4-H Extension groups

Application Deadlines:

Varies by program

Areas of Interest:

The National 4-H Council offers grants to 4-H Extension groups in local communities, in counties, and on the state level. These grants provide opportunities for young people and adults to take action on issues critical to their lives, their families, and communities. Youth and adults work in partnership in the design of the project, the proposal writing process, the implementation, and the evaluation of funded projects.

National Geographic Society: Conservation Trust

1145 17th Street NW
Washington, DC
20090 -8249

Email: conservationtrust@ngs.org

Url:

[http://www.nationalgeographic.com/fiel
d/grants-programs/conservation-trust/](http://www.nationalgeographic.com/fiel
d/grants-programs/conservation-trust/)

Average Grant: \$15,000 - \$20,000

Eligibility Requirements:

Individual researchers and research teams

Application Deadlines:

None

Areas of Interest:

The objective of the Conservation Trust is to support conservation activities around the world as they fit within the mission of the National Geographic Society. The Trust will fund projects that contribute significantly to the preservation and sustainable use of the Earth's biological, cultural, and historical resources.

Dale and Edna Walsh Foundation

6461 Valley Wood Drive
Reno, NV
89523

Phone: 775-200-3446

Fax: 775-787-3069

Email: info@dewfoundation.org

Url: <http://www.dewfoundation.org/>

Primary Contact:

Ms. Shai Edberg

Director and Program Officer

Total Annual Giving: \$632,000

Grant Range: \$500 - \$75,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

Letters of inquiry: August 31, annually

Invited proposals: October 1, annually

Areas of Interest:

The Dale and Edna Walsh (DEW)

Foundation joins hands with effective nonprofit organizations to meet human need and promote the common good worldwide.

National Geographic Expeditions Council

1145 17th Street NW
Washington, DC
20036

Email: ecouncil@ngs.org

Url:

[http://www.nationalgeographic.com/cou
ncil/index.html](http://www.nationalgeographic.com/cou
ncil/index.html)

Areas of Interest:

The National Geographic Expeditions Council (EC) is a grant program that funds exploration and adventure around the world. Grants support a wide range of projects, including projects involving adventure, culture, mountains and volcanoes, marine research, natural history and conservation, and more.

Grant Range: \$5,000 - \$35,000

Eligibility Requirements:

Individuals

Application Deadlines:

None. Pre-applications should be submitted at least six months before anticipated project dates.

Charlotte Martin Foundation

c/o Bank of America
701 5th Avenue, Suite 4700
Seattle, WA
98104
Email: info@charlottesmartin.org
Url: <http://www.charlottesmartin.org/>
Total Annual Giving: \$1,466,000
Grant Range: \$1,000 - \$20,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

January 31, April 30, and September 30, 2012

(The 2013 deadlines will be available in late 2012.)

Areas of Interest:

The Charlotte Martin Foundation is dedicated to enriching the lives of youth in the areas of athletics, culture, and education and also to preserving and protecting wildlife and habitat.

Max and Victoria Dreyfus Foundation

2233 Wisconsin Avenue, NW
Suite 414
Washington, DC
20007 -4122
Phone: 202-337-3300
Email: info@mvdreyfusfoundation.org
Primary Contact:
Mr. John Hager

Chief Operating Officer

Total Annual Giving: \$2,912,000

Grant Range: \$2,000 - \$30,000

Grant Details:

Occasionally larger grants are provided.

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

Grants are issued in March, June, and October of each year.

For March grants, submit between July 16 and November 10.

For June grants, submit between November 16 and March 10.

For October grants, submit between March 16 and July 10.

Areas of Interest:

The Max and Victoria Dreyfus Foundation primarily provides support in the following areas of interest:

- museums;
- cultural, performing, and visual arts programs;
- schools;
- hospitals;
- educational and skills training projects; and,
- programs for youth, seniors, and the handicapped.

The Paul G. Allen Family Foundation

505 5th Avenue South
Suite 900
Seattle, WA
98104
Phone: 206-342-2030
Fax: 206-342-3030
Email: info@pgafamilyfoundation.org

Url:

<http://www.pgafamilyfoundation.org/>

Total Annual Giving: \$14,693,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

Inquiries: none

Areas of Interest:

The mission of the Paul G. Allen Family Foundation, created through the consolidation of Allen's six previous foundations, is to transform lives and strengthen communities by fostering innovation, creating knowledge, and promoting social progress. The Foundation supports nonprofit organizations located in, or serving populations of, the Pacific Northwest (Alaska, Idaho, Montana, Oregon, and Washington).

Blockbuster Inc. Corporate Giving Program

c/o Office of Corporation Contributions
3000 Redbud Boulevard
McKinney, TX
75069

Url:

<http://www.blockbuster.com/corporate/c>

[Community Relations](#)**Eligibility Requirements:**

Nonprofit organizations

Application Deadlines:

None. Requests are reviewed monthly.

Areas of Interest:

The Blockbuster Corporate Giving Program supports nonprofit organizations at both the national and local level. The company will consider requests from organizations that meet one or more of the following requirements:

- project has film/video industry focus;
- project impacts children and families;
- project supports a particular Blockbuster business objective, i.e., diversity or employment; and,
- project has clearly defined and measurable goals.

May and Stanley Smith Charitable Trust

c/o AdminiTrust LLC
2320 Marinship Way, Suite 150
Sausalito, CA
94965

Phone: 415-332-0166

Email:

grantsmanager@adminitrustllc.com

Url:

<http://www.adminitrustllc.com/foundations/mssct.htm>

Primary Contact:

Ms. Janet Ferraiolo
Grants Manager

Email: jferraiolo@adminitrustllc.com

Total Annual Giving: \$10,729,000

Eligibility Requirements:

Nonprofit organizations

Application Deadlines:

None

Areas of Interest:

The May and Stanley Smith Charitable Trust supports nonprofit organizations throughout the world, with emphasis on Australia, the Bahamas, Canada, Hong Kong, the United Kingdom, and the United States.

Bering Straits Foundation

P.O. Box 1008
 Nome, AK
 99762 -1008
Phone: 907-443-5252
Fax: 907-443-2985
Email: foundation@beringstraits.com
Url:
<http://www.beringstraits.com/northriver/>

[wb/pages/foundation.php](http://www.beringstraits.com/wb/pages/foundation.php)
Primary Contact:
 Ms. Kirsten Timbers
Total Annual Giving: \$170,000
Eligibility Requirements:
 Individuals
Application Deadlines:
 Varies by program

Areas of Interest:

The mission of the Bering Straits Foundation is to enrich the lives of the people of the Bering Straits community and strengthen self-sufficiency by supporting educational goals, cultural heritage, and traditional values.

Lannan Foundation

313 Read Street
 Santa Fe, NM
 87501 -2628
Phone: 505-986-8160
Fax: 505-986-8195
Email: info@lannan.org
Url: <http://www.lannan.org>
Primary Contact:

Ms. Laurie Betlach
 Program Director
Total Annual Giving: \$5,525,000
Eligibility Requirements:
 Nonprofit organizations
Application Deadlines:
 None

Areas of Interest:

The Lannan Foundation is dedicated to cultural freedom, creativity, and diversity through projects that support exceptional contemporary artists and writers, as well as inspired Native activists in rural indigenous communities.

Surdna Foundation

330 Madison Avenue, 30th Floor
 New York, NY
 10017
Phone: 212-557-0010
Email: questions@surdna.org
Url: <http://www.surdna.org/>
Primary Contact:

Mr. Phillip Henderson
 President
Total Annual Giving: \$38,780,000
Eligibility Requirements:
 Nonprofit organizations
Application Deadlines:
 None

Areas of Interest:

The Surdna Foundation seeks to foster just and sustainable communities in the United States -- communities guided by principles of social justice and distinguished by healthy environments, strong local economies, and thriving cultures.

8.9 PRIORITY # 9 – NSEDC Community Energy Fund (CEF)

8.9.1 Project Description

Background

Elim plans to use the NSEDC CEF to install energy-efficient appliances and lights. The savings will significantly and directly benefit local residents.

Usage-readers will be installed in homes to determine what electrical appliances are the least efficient. This will indicate what needs to be replaced.

Project Needs and Benefits

- Elim needs to find out which appliances in each home are the least energy-efficient. Then they will know what to replace with energy-efficient models.
- Elim needs to upgrade appliances in each home to energy-efficient models to reduce the cost of living in Elim.

Potential Constraints to Project Development

- NSEDC might not fund the project.

8.9.2 Project Implementation

Plan of Action

- If NSEDC accepts the idea, Elim will install usage-readers in each building to see what appliances & lights are the least energy-efficient. Energy-efficient models will then be installed accordingly.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Elim Native Corporation, P.O. Box 39010, Elim, AK 99739
- Native Village of Elim, P.O. Box 39070, Elim, AK 99739

Funding Possibilities and Other Contact Information

Norton Sound Economic Development Corporation (NSEDC)

- Community Energy Fund (CEF): \$1,000,000 for each Native Village in the Bering Straits Region for shovel-ready alternative energy or energy-saving projects.
- www.nsedc.com

8.10 PRIORITY # 10 – Replace Old Bridge.

8.10.1 Project Description

Background

Elim plans to replace its old bridge because it is getting soft & could break. It holds the water & sewer lines for the east side of town. It would cost more to replace if it broke before being replaced. When the creek rises and freezes, the water & sewer lines the bridge holds freeze too. It is lucky they have not broken yet.

Project Needs and Benefits

Elim's old bridge needs to be replaced before it breaks or the water & sewer lines it is holding break. It will cost less to replace now than to wait until something breaks. Replacing the bridge and the water & sewer lines it holds now will also ensure that all the buildings on the east side of Elim have uninterrupted water & sewer service.



Elim's Old Bridge. The Water & Sewer Lines it Holds are Visible Beneath it.

Potential Constraints to Project Development

- Replacing the old bridge in Elim is a lower priority than other water & sewer projects in the region.
- The new bridge has to be designed, engineered, & funded.
- Funding sources are limited and competitive.
- ANTHC will probably engineer the project. They are working on projects elsewhere in the Region simultaneously.

8.10.2 Project Implementation

Plan of Action

- Refer to Elim's Sanitation Facilities Master Plan from CRW Engineering.
- ANTHC will probably design & engineer the new bridge.
- Collaborate with RUBA, ANTHC, & NSHC to secure funding for project.
- With funds from Kawerak's Grant Writer Assistance program, hire a grant writer to identify alternative funding sources and submit an application for construction funds.
- ICDBG & CDBG want to see match \$ for a high score. Find out if NSEDC will provide that match. Make sure NSEDC is fully aware of SFIP. They need to know that the new plant is a "shovel-ready" project that does not need to be engineered from scratch. Match \$ might go toward VSW or IHS.
- The City of Elim can submit an application for a Rural Development (RD) direct grant. ANTHC can assist with the application.
- Make needs known.
- Describe needs in writing; distribute description to Kawerak & decision makers.
- Hire a lobbyist to assist in securing funds through State of Alaska.

Organizations Responsible and Contact Information

- City of Elim, P.O. Box 39009, Elim, AK 99739
- Alaska Native Health Consortium (ANTHC), (907)-729-4082
- Norton Sound Health Corporation - Office of Environmental Health
 - 907-443-3294

Possible Resources and Other Contact Information

State of Alaska Legislature

- Request assistance for a capital project
- Representative Neal Foster
- Senator Donald Olson
- <http://senate.legis.state.ak.us/>

State of Alaska Department of Commerce, Community & Economic Dev.

- <http://www.dced.state.ak.us/>

Norton Sound Health Corporation - Office of Environmental Health

- Kevin Zweifel, Director, 907-443-3294, kzweifel@nshcorp.org
- <http://www.nortonsoundhealth.org/>

Alaska Native Health Consortium (ANTHC)

- Primary Contact: Brad Blackstone, leading project in Elim, (907)-729-4082, bblackstone@anthc.org
- <http://www.anthc.org>

State of Alaska – Department of Water - Village Safe Water (VSW)

- Manager: Greg Magee, 907-269-7613
- dec.alaska.gov/water/vsw/

CDBG - Department of Commerce, Community, & Economic Development

- Requires matching funds of 25% to receive highest scoring
- \$850,000 maximum annual grant amount per community
- Deadline: 1st Friday in December by 4:30 p.m.
- Application materials usually available in early September and workshops in fall
- Grant Administrator: Janet Davis (907)-451-2746
- <http://www.dced.state.ak.us/dca/grt/blockgrants.htm>

ICDBG

- Wants to see matching funds
- Application may be out in October and will include due date.
- Maximum Grant award: \$600,000
- Key contact: Elaine Hammes, Grants management Specialist, 907-677-9884
- <http://www.hud.gov/offices/pih/ih/grants/icdbg.cfm>

Norton Sound Economic Development Corporation (NSEDG)

- Outside Entity Funding (OEF) for priority projects is \$60,000 per year per village
- Grant application deadline: January 15, 2013
- Primary Contact: Paul Ivanoff III, (800)-385-3190, paul@nsedc.com

Rasmuson Foundation

- Tier 1 (\$25,000 or less), 60-90 day approval, Jeff Baird, Program Associate, 907-297-2831, jbaird@rasmuson.org or Aleesha Towns-Bain, Senior Program Associate, 907-297-2875, atowns-bain@rasmuson.org
- Tier 2 (over \$25,000), Approval by Board in June and December meetings annually, Sammie Pokryfki, Senior Program Officer, 907-297-2881, spokryfki@rasmuson.org
- www.rasmuson.org

USDA Rural Development Housing and Community Facilities Program

- No grant application deadline
- Multiple programs
- Contact: James Nordlund, State Director, 907-761-7707, james.nordlund@ak.usda.gov
- <http://www.rurdev.usda.gov>

Indian Health Service (IHS) Division of Sanitation Facilities Construction (DSFC)

- Alaska Division Director, Steve Bolan, 907-729-3711, steven.bolan@ihs.gov
- <http://www.ihs.gov/dsfc/index.cfm?module=home>

Private Foundations and Local Donations

Like-funds from Elim's Governing Entities

9.0 Review and Update Process

The governing entities are encouraged to review, update, and re-prioritize the Top Priorities annually and add addendums to this plan as needed to facilitate the community's continual progress.

10.0 Maps

Current maps of the community are available through Kawerak's Community Planning and Development program or Kawerak Transportation.

11.0 Public Participation

Public Planning Meetings

The community completed the LEDP revision process in June, 2012, through a two-day planning session identifying development goals and priorities aligned with community values, strengths, and needs. Participant attendance numbered from 12-20 with an average daily attendance of 16 community members. Members of the Tribal Council, City Council & Staff, Native Corporation Board, and the general public were present at each meeting, showing diverse input from the community on future paths of development.

Participants, Tuesday, June 12, 2012

- Julian Moses, Resident, kool-juelz@yahoo.com, 890-2242
- Adrian Daniels, a.daniels_83@yahoo.com
- Morris Nakarak, ENC & IRA, moetoetheeskimo48@yahoo.com, 890-3871
- Ed Kotongan, City of Elim, cityofelim@yahoo.com, 890-3441
- Robert Keith, Elim IRA, angelraq.keith@gmail.com, 890-3737
- Betty Segock, City Member, Elim, AK 99739, PO Box 39043
- Frederick Murray, Elim IRA, buster_murray, 880-1141
- Wallace Amaktolik, Elim IRA, 890-5727
- Stanton Nakarak, City of Elim, myz600_stan@hotmail.com, 880-1067
- Robert N. Bacon, Funnel236@gmail.com, 880-1058
- Sheldon Nagaruk, Elim IRA, snagaruk@hughes.net, 890-3000
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Joint Entities Meeting Review of Draft

Following the completion of the public planning meetings in June, 2012, the Tribal Council, the City of Elim, and the Native Corporation Board agreed to hold a joint meeting to review the draft LEDP, edit if necessary, and adopt the plan by resolution.

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